<u>ECONOMIC RESILIENCY:</u> <u>HELPING NORTHERN COMMUNITIES AND</u> <u>BUSINESSES PREPARE FOR & RECOVER FROM</u> <u>DISASTERS</u>

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<u>AGENDA</u>

Module 1 (Leann Hackman-Carty)

Current situation and challenges of existing disaster response models

Module 2 (Ray Wanuch)

- Lessons learned from Fort McMurray
- Implications and challenges for Indigenous/Northern/rural communities

Module 3 (Stephen Jordan)

Emergent strategies and approaches
 Wrap-Up



MODULE #1: SETTING THE TABLE

- The Current Landscape
- Common Challenges
- Valuable Tools and Resources
- Economic Supports



10 COSTLIEST NATURAL DISASTERS IN CANADA

EVENT	LOCATION	DATE	LOSS* *Fort McMurray \$3.58E
Windstorm/thunderstorm	Southern Alberta	June 2013	\$1,827M
lcestorm	Southern Quebec/eastern Ontario	Jan. 1998	\$1,574M
Windstorm/thunderstorm	Toronto, southern Ontario	July 2013	\$1,000M
Fire	Slave Lake, Alberta	May 2011	\$742M
Windstorm/rainstorm	Ontario	Aug. 2005	\$625M
Windstorm/thunderstorm	Alberta	Aug. 2014	\$569M
Windstorm/thunderstorm	Calgary and region	Aug. 2012	\$562M
Wind/thunderstorm	Calgary/southern Alberta	July 2010	\$530M
Windstorm	Calgary	Aug. 2009	\$376M
Hailstorm	Calgary	Sept. 1991	\$363M

*Loss and loss adjustment expense. Not adjusted for inflation.

SOURCE: STANDARD AND POOR'S

*reflects insurable loss, not overall cost

NATIONAL POST



MOST COSTLY NORTHERN DISASTERS

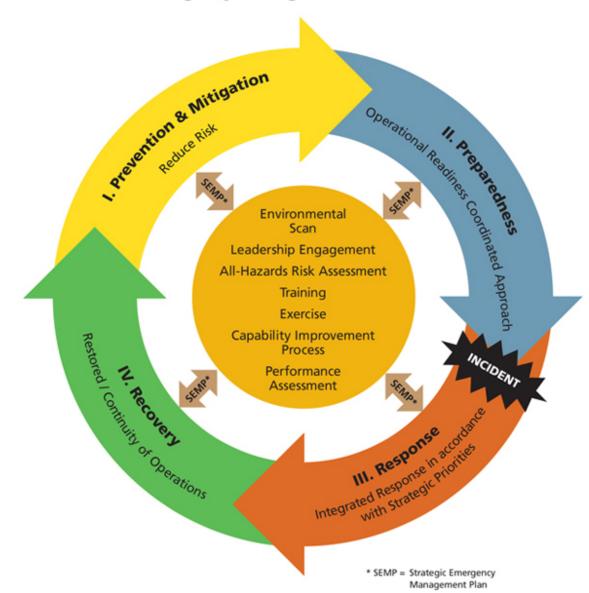
EVENT START DATE	EVENT TYPE	PLACE	ESTIMATED TOTAL COST
June 2014	Wildfire	Northwest Territories	\$55,000,000
July 1998	Wildfire	Tibbet Lake NT	\$12,044,118
July 1990	Wildfire	Old Crow YT	\$7,925,848
January 1999	Avalanche	Kangiqsualujjuaq QC	\$6,400,400
June 2008	Flood	Pangnirtung NU	\$4,507,509
June 1995	Wildfire	Sahtu Region of the Northwest Territories	\$3,432,310
May 2006	Flood	Aklavik NT	\$3,140,829
May 1979	Flood	Dawson YT	\$1,854,000
June 2012	Flood	Yukon, Northwest Territories and British Columbia	\$1,503,748
May 1989	Flood	Liard River NT	\$1,094,778

Source: The Canadian Disaster Database

* Note: The chart doesn't include costs covered from sources like Canada's Emergency Management Assistance Program for on-reserve emergency events which have surpassed the costs listed above for a number of recent disasters such as the 2011 Manitoba Flood and seasonal spring flooding in Northern Ontario.

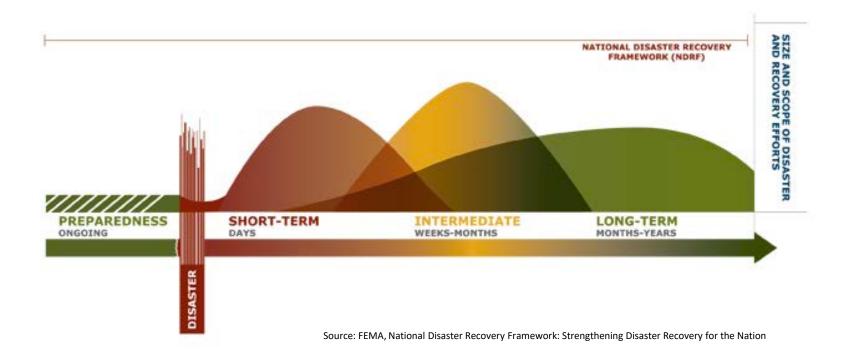


Emergency Management Continuum



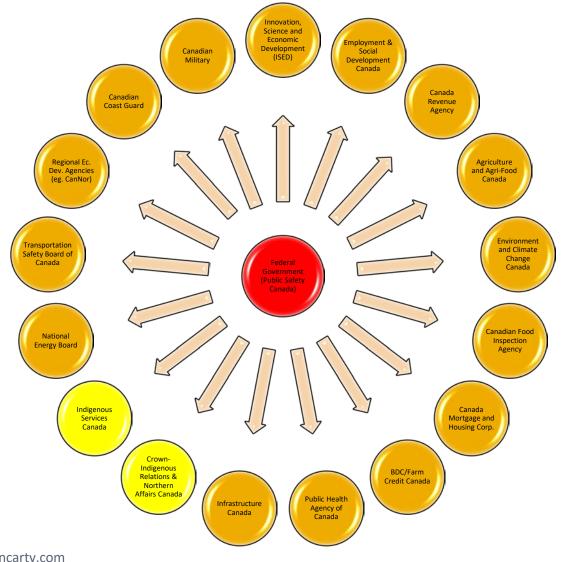


RECOVERY CONTINUUM





FEDERAL RESPONSE

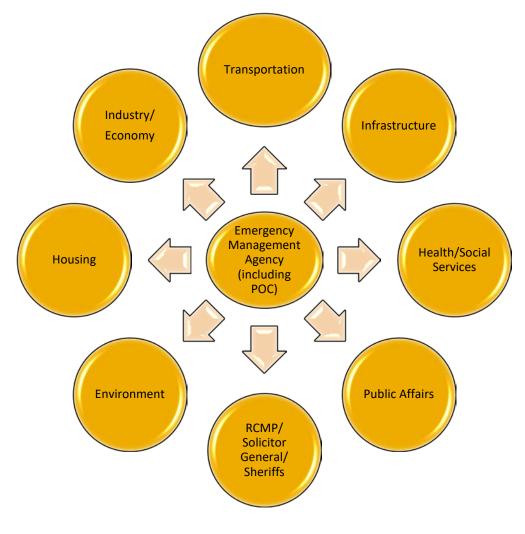


What about Recovery?



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PROVINCIAL/TERRITORIAL RESPONSE



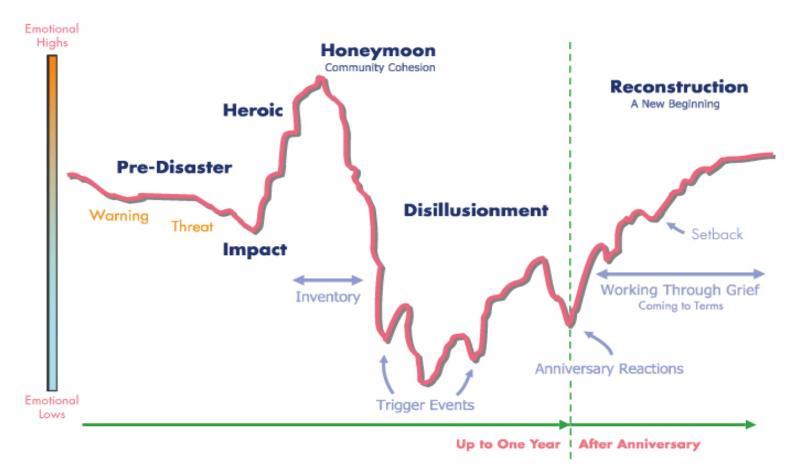


COMMON POST-DISASTER CHALLENGES





COMMON POST-DISASTER CHALLENGES



Source: Adapted from Disaster Mental Health Services: a Primer for Practitioners (Myers D, & Wee D.F., 2004)



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ECONOMIC TOOLS & RESOURCES



www.edaalberta.ca



Institute for Sustainable Development

www.isdus.org



www.masteryourdisaster.ca

www.hackmancarty.com

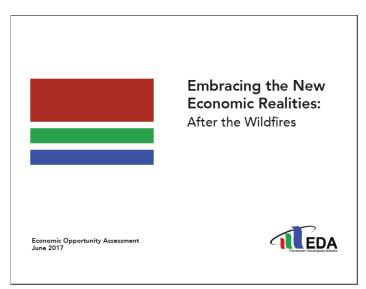
ECONOMIC SUPPORTS

- Business retention and expansion (BRE) program
- Business emergency hotline
- Business recovery centre (BRC)
- Case management
- Business database system
- Integrated business assistance resources
- Resiliency/business continuity training
- Topically-focused workshops



MODULE #2: LESSONS LEARNED

- The Fort McMurray experience
- Indigenous/Rural/Northern challenges identified





THE FORT MCMURRAY EXPERIENCE



- Municipal Leaders
- Community Stakeholders
- Local Businesses
- Rural/Indigenous

Research

Interviews

Focus Groups

Final Report

• Over 50 business and economic recovery recommendations



FORT MCMURRAY CHALLENGES

- Geographically large region, small population
- Regulations, processes and governance
- Insurance
- Lack of business supports
- Workforce
- Unresolved forest safety issues
- Limited economic base/diversification



FORT MCMURRAY CHALLENGES

- Lack of inclusion and connectivity
- Food security
- Recognition in their response role
- Social impacts
- Communication
- Real estate

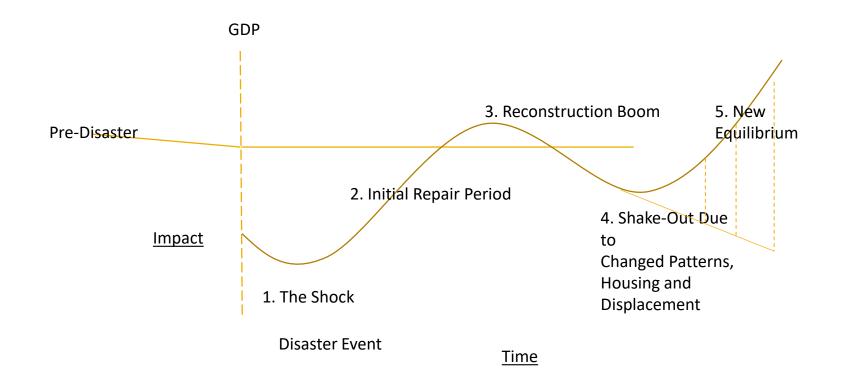


MODULE #3: GOING FORWARD

- Emergent Strategies and Solutions
 - For Resilience Readiness
 - For Long-Term Recovery
 - Leveraging Private Sector Capabilities
- Sample Tools



ALESCH MODEL OF DISASTER RECOVERY





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UNPACKING GOALS OF EXTREME WCGH

MANAGEMENT





RESILIENCE FUNCTIONS

Built/Natural

- Needs Assessments
- Planning
- Investments
- Re-Skinning & Hardening
- "Defense in Depth"

Social

- Communication– Coordination– Collaboration
- Trust-Building
- Information Sharing
- Practice/Exercises

R&D

Technology

- Data Gathering & Evaluation
- Benchmarking
- Issue/Policy Development

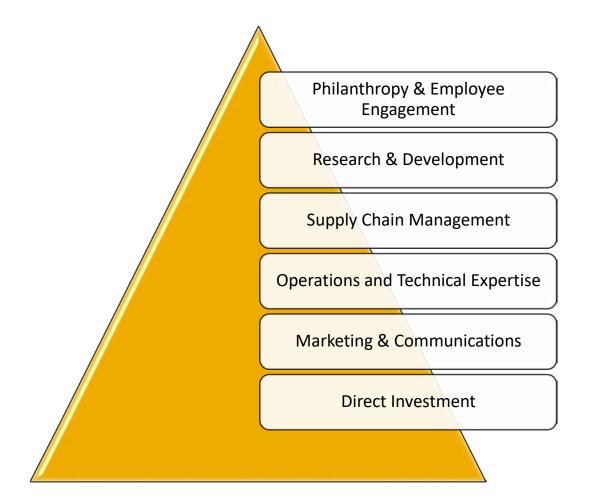


RECOVERY FUNCTIONS

- Planning & Design
 - Establishment of Mileposts and Goals
- Communication–Coordination–Collaboration
- Capacity Building
 - Capital
 - Expertise
 - Manpower and Resources
 - Short-Term Surge Capacity and Long-Term Empowerment



LEVERAGING PRIVATE SECTOR CAPABILITY





NEXT STEPS





POTENTIAL GAPS

Resources	 Preparedness training Manuals, websites Planning/mitigation programs and resources 	
Processes	 Governance, regulations/bylaws, procurement Unique considerations for a traditional economy/cultural industries 	
Communication/ Connectivity	 Limited coverage, connectivity Messages to businesses Meaningful engagement 	
Business Retention & Expansion	 Mentoring, database development Workforce, market access, investment Events, business continuity/insurance training 	
Other	InfrastructureIncentives	

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POTENTIAL OPPORTUNITIES

Prevention/ Mitigation						
	Preparedness			\land		
Hazard Identification Structural & Non- Structural Mitigation Resilient Infrastructure	Disaster Recovery Framework Business Friendly Environment	Response		\bigwedge		
		Business Hotline	Recovery/Resiliency			
	Mutual Aid Agreements Communications Preparedness Tools/ Training	Business Recovery Centre Collaborative/ Integrated Response	Access to Resources/Training/ Technical Teams Economic Development	V		
		Programs	Resources Business Retention & Expansion			



QUESTIONS

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