MARBLE MOUNTAIN DEVELOPMENT CORPORATION FINANCIAL STATEMENTS

FOR THE YEAR ENDED
APRIL 30, 2021



STATEMENT OF RESPONSIBILITY

The accompanying Financial Statements are the responsibility of the management of Marble Mountain Development Corporation and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of the Association of Chartered Professional Accountants of Canada.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

The Board of Directors met with management and its external auditors to review a draft of the financial statements and to discuss any significant financial reporting or internal control matters prior to their approval of the finalized financial statements.

Bonnell Cole Janes, as the organization's appointed external auditors, have audited the financial statements. The Auditor's Report is addressed to the Board of Directors and appears on the following page. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the financial statements are free of material misstatement and present fairly the financial position and results of the organization in accordance with Canadian generally accepted accounting principles.

Executive Chairperson

General Manager

Date







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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors

Marble Mountain Development Corporation

Opinion

We have audited the financial statements of Marble Mountain Development Corporation (the Corporation), which comprise the statement of financial position as at April 30, 2021 and the statement of operations, changes in net financial assets (debt) and cash flows for the year ended April 30, 2021, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements of the Corporation are prepared, in all material respects, in accordance with the standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities* for the *Audit of the Financial Statements* section of our report. We are independent of the Corporation in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation of the financial statements in accordance with the standards established by the Public Sector Accounting Board of the Chartered Professional Accountants of Canada, and for such internal control as Management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management is responsible for assessing the Corporation's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Corporation either intends to cease operations or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Corporation's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian Auditing Standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control.

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management.

Conclude on the appropriateness of Management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Corporation's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Corporation to cease to continue as a going concern.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Corner Brook Newfoundland and Labrador October 15, 2021 Bonnell Cole Janes
HARTERED PROFESSIONAL ACCOUNTANTS



MARBLE MOUNTAIN DEVELOPMENT CORPORATION FINANCIAL STATEMENTS FOR THE YEAR ENDED APRIL 30, 2021

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MARBLE MOUNTAIN DEVELOPMENT CORPORATION STATEMENT OF FINANCIAL POSITION AS AT APRIL 30, 2021

	2021	<u>2020</u>
FINANCIAL ASSETS		
Cash (Note: 2)	\$ 500	\$ 5,209
Accounts receivable (Note: 3)	64,853	367,712
	65,353	372,921
LIABILITIES		
Bank indebtedness (Note: 8)	1,538,899	2,022,265
Accounts payable and accrued liabilities (Note: 5)	16,323	132,101
Deferred revenue (Note: 7)	12,423	30,779
Obligations under capital lease (Note: 6)	11,631	56,583
	1,579,276	2,241,728
NET FINANCIAL ASSETS (NET DEBT)	(1,513,923)	(1,868,807)
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 1)	9,685,616	10,624,010
Inventories held for use (Note: 2)	31,662	45,649
Prepaid expenses (Note: 4)	162,850	82,164
	9,880,128	10,751,823
ACCUMULATED SURPLUS	\$ <u>8,366,205</u>	\$ <u>8,883,016</u>

APPROVED ON BEHALF OF BOARD:



STATEMENT OF OPERATIONS FOR THE YEAR ENDED APRIL 30, 2021

		<u>Budget</u>		2021		2020
REVENUE Lift operations (Schedule 2) Rental and repair shop (Schedule 3) Food and beverage (Schedule 4) Ski school (Schedule 5) Marketing (Schedule 6) Marble Villa (Schedule 7)	\$	(508,579) 91,982 9,139 10,030 (20,000) (25,000)	\$ ((795,667) 28,986 (44,399) (16,012) (13,588) (53,377)	\$	(829,485) 68,464 19,374 (9,465) (94,978) 22,505
	_	(442,428)		<u>(894,057</u>)	_	(823,585)
EXPENDITURES		160,000		117 100		104 227
Labour Interest on capital lease obligations		160,000		117,188 47,625		104,337 4,078
Interest on short-term debt		40,000		39,782		64,105
Administration		40,000		36,257		48,909
Professional Fees		25,000		24,493		19,432
Communications Miscellaneous		8,500 5,000		11,948 4,134		11,318
Interest and bank charges		5,000 5,000		4,134 2,525		3,922 2,776
Travel and conference fees Donations Bad debts		0,000		109		547
		283,500		284,061	=	259,424
EXCESS OF EXPENDITURES OVER REVENUE BEFORE CAPITAL GRANT, AMORTIZATION & OTHER	_	<u>(725,928)</u>	<u>(1</u>	<u>,178,118</u>)	_	(1,083,009)
OTHER OPERATING:						
Gov. transfers-operating grant (Note:9) Gov. transfers-marketing partnership (Note:9) Flooding repairs) _	750,000	1,	,200,000	_	656,400 150,000
		750,000	_1.	,200,000	_	806,400
EXCESS OF EXPENDITURES OVER						
REVENUE BEFORE CAPITAL GRANT, AMORTIZATION & OTHER	_	24,072		21,882	_	(276,609)
CAPITAL GRANT, AMORTIZATION & OTHER:		400.000		400.000		
Gov. transfers - capital grant (Note:9) Amortization of tangible capital assets Gain on disposal of tangible capital assets		400,000		400,000 (939,923) 1,230	_	(1,229,435) 1,609
		400,000		(538,693)	_	(1,227,826)
ANNUAL SURPLUS (DEFICIT)	\$ <u></u>	424,072	((516,811)		(1,504,435)
ACCUMULATED SURPLUS, beginning of the year			8.	, <u>883,016</u>	-	10,387,451
•						
ACCUMULATED SURPLUS, end of the year			ֆ <u> 8</u>	<u>,366,205</u>	\$ <u>_</u>	8,883,016

MARBLE MOUNTAIN DEVELOPMENT CORPORATION STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT) FOR THE YEAR ENDED APRIL 30, 2021

	<u>Budget</u>	<u>2021</u>	<u>2020</u>
ANNUAL SURPLUS (DEFICIT)	\$ <u>424,072</u>	\$ <u>(516,811)</u>	\$ <u>(1,504,435</u>)
Acquisition of tangible capital assets Amortization of tangible capital assets Loss (gain) on disposal of tangible capital ass Proceeds on sale of tangible capital assets (Increase) decrease in prepaid expenses (Increase) decrease in inventories	(400,000) ets	(1,529) 939,923 (1,230) 1,230 (80,686) 	(23,478) 1,229,435 (1,609) 1,609 4,158 (14,502)
	(400,000)	871,695	1,195,613
CHANGE IN NET FINANCIAL ASSETS	\$ <u>24,072</u>	354,884	(308,822)
NET DEBT, BEGINNING OF THE YEAR		(1,868,807)	(1,559,985)
NET DEBT, END OF THE YEAR		\$ (1,513,923)	\$ (1.868,807)

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED APRIL 30, 2021

	<u>20</u>	<u>)21</u>	<u>202</u>	<u>:0</u>
OPERATING ACTIVITIES Annual surplus (deficit)	\$ (5	16,811)	\$ (1,	504,435)
Changes in non-cash items: Accounts receivable Inventories Prepaids Accounts payable and accrued liabilities Deferred revenue Loss (gain) on disposal of tangible capital assets Amortization	(1 (1	02,859 13,987 80,686) 15,778) 18,356) (1,230) 39,923	, i	289,348) (14,502) 4,158 (62,545) (12,227) (1,609) 229,435
Cash provided (used) in operating activities	5	<u>23,908</u>	(<u>651,073</u>)
CAPITAL ACTIVITIES Proceeds on sale of tangible capital assets Cash used to acquire tangible capital assets Cash provided (used) in capital activities		1,230 (1,529) (299)		1,609 (23,478) (21,869)
FINANCING ACTIVITIES Repayment of obligations and capital leases	(<u>44,952</u>)	(<u>110,189</u>)
Cash provided (used) in financing activities	(<u>44,952</u>)		110,189)
INCREASE (DECREASE) IN CASH	4	78,657	(783,131)
CASH DEFICIENCY, beginning of the year	(2,0	<u>17,056</u>)	_(1,2	233,925)
CASH DEFICIENCY, end of the year	\$ <u>(1,5</u>	<u>38,399</u>)	\$ <u>(2,0</u>	<u>017,056</u>)
CASH CONSISTS OF:				
Cash on hand Bank indebtedness	\$ <u>(1,5</u>	500 <u>38,899</u>)	\$ <u>(2,</u> (5,209 022,265)
	\$ <u>(1,5</u>	<u>38,399</u>)	\$ <u>(2,0</u>	017,056)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED APRIL 30, 2021

1. Status of the Marble Mountain Development Corporation

Marble Mountain Development Corporation is an "Other Government Organization" (OGO) and operates under the provisions of the Corporations Act of the Province of Newfoundland and Labrador. The organization is a not-for-profit under the Income Tax Act and accordingly is exempt from income taxes, provided certain requirements of the Income Tax Act are met.

The principal activity of the organization is managing and controlling the development of the Marble Mountain area.

2. Significant Accounting Policies

These financial statements have been prepared in accordance with Public Sector Accounting Standards as recommended by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada and reflect the following significant accounting policies:

(a) Basis of Accounting

The financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon the receipt of goods and services or the creation of an obligation to pay.

(b) Financial Assets

Cash quoted in an active market are measured at fair value. Accounts receivable and accounts payable are measured at cost or amortized cost. The carrying amount of each of these financial instruments is presented on the statement of financial position. For financial instruments measured using amortized cost, the effective interest rate method is used to determine interest revenue or expense. All financial assets are tested annually for impairment. When financial assets are impaired, impairment losses are recorded in the statement of operations. Transaction costs are added to the carrying value for financial instruments measured using cost or amortized cost. Transaction costs are expensed for financial instruments measured at fair value.

(c) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

(d) Inventories

Inventories held for use are recorded at the lower of cost and net realizable value. Cost is determined on the first-in-first-out basis based on the supplier invoiced cost.

(Cont'd)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED APRIL 30, 2021

2. Significant Accounting Policies (Cont'd)

(e) Government Transfers

Government transfers are recognized as revenue in the financial statements when the transfer is authorized and any eligible criteria are met, except to the extent that transfer stipulations give rise to an obligation that meets the definition of a liability. Transfers are recognized as deferred revenue when transfer stipulations give rise to a liability. Transfer revenue is recognized in the statement of operations as the stipulation liabilities are settled.

(f) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Assets under construction are not amortized until the asset is put into use and one-half of the annual amortization is charged in the year of acquisition and in the year of disposal. The cost, less residual value, of the tangible capital assets is amortized on a straight-line basis over their estimated useful lives as follows:

Land Indefinite Area Improvements 30 years Buildings 40 years Computer Equipment 3 years Equipment under Capital Lease 3-10 years Furniture and Fixtures 5 years Lifts 30 years 3 years Rental Equipment Sians 5 years Vehicles 3-20 years **Uniforms** 3 years

(q) Revenue Recognition

Revenues are recognized when the significant risks and rewards of ownership have been completed and there are no other significant obligations remaining, the sales and service prices are fixed and determinable, persuasive evidence of an arrangement exists and collectability is reasonably assured. This usually occurs at the time the sales and services are provided.

(h) Use of Estimates

Estimates are used to accrue revenues and expenses in circumstances where the actual accrued revenues are unknown at the time the financial statements are prepared. Uncertainty in the determination of the amount at which an item is recognized in the financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonable possible amount, as there is whenever estimates are used. Items requiring the use of significant estimates include the value of inventory, the useful life of capital assets, accrued liabilities, and deferred revenue.

(Cont'd)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED APRIL 30, 2021

2. Significant Accounting Policies (Cont'd).

(i) Leased assets

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to the ownership of the property are accounted for as capital leases. These assets are amortized in a manner consistent with tangible capital assets owned by the organization, and the obligation, including interest, is liquidated over the term of the lease. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

	(j) Cash	<u>2021</u>	<u>2020</u>
	Cash is comprised of the following:		
	Cash on hand	\$ <u>500</u>	\$ <u>5,209</u>
3.	Accounts Receivable	<u>2021</u>	<u>2020</u>
	Trade receivables HST receivable Other receivables	\$ 30,821 34,032	\$ 61,312 <u>306,400</u>
		\$ <u>64,853</u>	\$ <u>367,712</u>
4.	Prepaid expenses	<u>2021</u>	<u>2020</u>
	Insurance Equipment deposit Lease deposit	\$ 97,061 64,454 1,335	\$ 80,829 1,335
		\$ <u>162,850</u>	\$ <u>82,164</u>
5.	Accounts Payable and Accrued Liabilities	<u>2021</u>	2020
	Accounts payable Government remittances payable Other payables	\$ 15,613 <u>710</u>	\$ 75,058 46,453 10,590
		\$ <u>16,323</u>	\$ <u>132,101</u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED APRIL 30, 2021

6.	Oblig	gations	under	capital	lease
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3	2021		2020
National Leasing lease bearing interest at 0% per annum, repayable in monthly payments of \$6,399. The lease matures March 1, 2021 and is secured by a charge over specific equipment.	\$	\$	17,037
National Leasing lease bearing interest at 6.485% per annum, repayable in blended monthly payments of \$1,532. The lease matures on January 1, 2021 and is secured by a charge over specific equipment.			13,424
National Leasing lease bearing interest at 7.79% per annum, repayable in blended monthly payments of \$1,335. The lease matures on January 1, 2022 and is secured by a charge over specific equipment.	 <u> 11,631</u>		26,122
	\$ 11,631	\$ <u></u>	56,583

Future minimum capital lease payments for subsequent years are as follows:

2022 \$ 11,361

7. Deferred Revenue

The organization has on deposit funds collected for unused gift cards sold. There is also nonmonetary consideration received for advertising revenue not yet earned. The balance of \$12,423 will be recognized in revenue in 2021.

8. Bank Indebtedness

The line of credit has an authorized limit in the amount of \$2,087,000 (2020 - \$2,087,000) and bears an interest at the bank's prime rate + 0.75% per annum. It is secured by a Provincial Government guarantee and a letter of indemnity and an overdraft agreement signed by the Board of Directors.

	<u>2021</u>	<u>2020</u>
Current bank account (overdraft) Operating line of credit	\$ 116,566 _1,422,333	\$ 169,451
	\$ <u>1,538,899</u>	\$ <u>2,022,265</u>

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED APRIL 30, 2021

9. Government transfers

3. Government transfers	<u>2021</u>	<u>2020</u>
Provincial administrative operating grant Capital grants	\$ 1,200,000 400,000	\$ 656,400
Provincial marketing grant	1,600,000	656,400 150,000
	\$ <u>1,600,000</u>	\$ <u>806,400</u>
10. Patrol operating expenses	0004	2000
	<u>2021</u>	<u>2020</u>
Labour Supplies Telephone Radio rental Sundry	\$ 42,120 4,925 815 1,200 	\$ 73,731 4,422 816 1,170 724
	\$ <u>50,080</u>	\$ <u>80,863</u>

11. Financial instrument risk management

The organization, as part of its operations, carries a number of financial instruments and as such is exposed to credit risk, liquidity risk, and interest rate risk. This note describes the organization's objectives, policies, and processes for managing those risks and the methods used to measure them, Further qualitative and quantitative information in respect to these risks is presented below and throughout these financial statements.

Credit risk

Credit risk is the potential for financial loss should a counter-party in a transaction fail to meet its obligations. The organization places its operating and reserve cash with high quality institutions and believes its exposure to this risk is not significant. The organization's maximum exposure to credit risk at the financial statement date is the carrying value of cash and accounts receivable as presented on the statement of financial position.

(Cont'd)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED APRIL 30, 2021

11. Financial instrument risk management (Cont'd)

At year end, the amounts outstanding are as follows:

		<u>2021</u>		<u>2020</u>
Current 31 to 60 days 61 to 90 days	\$	39,465	\$	310,013 7,798 8,713
Over 90 days	-	25,388	_	41,188
	\$ <u></u>	64,853	\$_	367,712

At year end, management has determined that all accounts receivable amounts are collectible. There have been no changes from the prior year in the organization's policies, procedures and methods used to manage and measure risk.

The organization's exposure to credit risk has significantly decreased from the prior year as the balance of accounts receivable has decreased.

Liquidity Risk

Liquidity risk is the risk that the corporation will not be able to meet its obligations as they come due. Liquidity risk also includes the risk that the organization is not able to liquidate assets in a timely manner at a reasonable price. The organization is exposed to liquidity risk through its accounts payable, bank indebtedness, and capital lease obligations.

Marble Mountain Development Corporation manages this risk by monitoring cash activities and expected outflows through budgeting. The organization measures its exposure to liquidity risk based on cash flow.

There have been no changes from the prior year in the organization's policies, procedures and methods used to manage and measure risk.

The organization's exposure to liquidity risk has significantly decreased from the prior year as the balance of accounts payable has decreased.

Interest rate risk

The organization is exposed to interest rate risk on its fixed-interest and variable-interest financial instruments. Fixed-interest instruments subject the organization to a fair value risk while the variable-interest instruments subject it to a cash flow risk.

Fair value

The fair value of cash, accounts receivable and accounts payable is approximately equal to their carrying value given their short-term maturity date.

MARBLE MOUNTAIN DEVELOPMENT CORPORATION SUPPLEMENTARY INFORMATION

FOR THE YEAR ENDED
APRIL 30, 2021



SCHEDULE OF TANGIBLE CAPITAL ASSETS FOR THE YEAR ENDED APRIL 30, 2021 SCHEDULE 1

											Tota	als
	Area Improvements	Buildings and Leasehold Improvements	Vehicles and Equipment	Computer Hardware and Software	Equipment under Capital Lease	Furniture and Fixtures	Lifts	Rental Equipment	Signs	Uniforms	2021	2020
Cost												
Opening costs	\$ 10,792,132	\$ 10,943,449	\$ 8,572,898	\$ 194,477	\$ 1,056,118	\$ 885,844 \$	7,499,470	\$ 230,412 \$	96,781	\$ 20,524	\$40,292,105	\$40,270,236
Additions during the year								1,529			1,529	23,478
Disposals and write downs								(1,230)			(1,230)	(1,609)
Closing costs	10,792,132	10,943,449	8,572,898	194,477	1,056,118	885,844	7,499,470	230,711	96,781	20,524	40,292,404	40,292,105
Accumulated Amortization												
Opening accumulated amortization	9,341,720	6,282,400	8,560,801	189,787	780,589	863,534	3,335,751	204,518	96,781	12,214	29,668,095	28,440,269
Amortization	359,738	273,586	691	4,690	88,220	4,137	190,124	14,094		4,643	939,923	1,229,435
Disposals and write downs								(1,230)			(1,230)	(1,609)
Closing accumulated amortization	9,701,458	6,555,986	8,561,492	194,477	868,809	<u>867,671</u>	<u>3,525,875</u>	217,382	96,781	16,857	30,606,788	29,668,095
Net Book Value of Tangible Capital												
Assets	\$ <u>1,090,674</u>	\$ <u>4,387,463</u>	\$ <u>11,406</u>	\$	\$ 187,309	\$ 18,173	3,973,595	\$ <u>13,329</u> \$	<u> </u>	\$ <u>3,667</u>	\$ <u>9,685,616</u>	\$ <u>10,624,010</u>



SCHEDULE 2

SCHEDULE OF LIFT OPERATIONS FOR THE YEAR ENDED APRIL 30, 2021

	<u>2021</u>	2020
REVENUE		
Season passes	\$ 122,762	\$ 390,174
Lift tickets	260,955	337,405
Miscellaneous	2,163	75,909
Locker rental	27,381	43,824
Children's Centre		<u>13,147</u>
	413,261	860,459
EXPENDITURES		
Snow making		
Electricity	58,506	80,379
Equipment maintenance	13,443	36,668
Maintenance		
Building	113,573	63,070
Slopes	21,302	213,621
Vehicle operating		
Fuel	19,956	45,189
Repairs	28,560	45,576
Labour	310,025	471,420
Insurance	150,158	115,080
Management contract	126,000	145,600
Heating and electricity	83,919	127,153
Lift repairs	75,904	96,414
Patrol expenses (Note 10)	50,080	80,863
Snow clearing	46,000	42,000
Interest and bank charges	30,815	30,134
Municipal fees	27,269	27,826
Supplies	22,192	20,541
Miscellaneous	11,526	13,358
Communications	12,168	11,496
Equipment rental Uniforms	6,381	6,281
	877 274	1,840 299
Security Children's centre	2/4	
Children's Centre		<u>15,136</u>
	1,208,928	1,689,944
DEFICIT FROM OPERATIONS	\$ <u>(795,667</u>)	\$ <u>(829,485</u>)

SCHEDULE 3

SCHEDULE OF RENTAL AND REPAIR SHOP OPERATIONS FOR THE YEAR ENDED APRIL 30, 2021

	<u>2021</u>	<u>2020</u>
REVENUE Rentals Repairs	\$ 53,566 1,689	\$ 122,541 8,328
	<u>55,255</u>	130,869
EXPENDITURES Labour Interest and bank charges Communications	21,740 4,120 409	56,152 4,596 410
Supplies	26,269	1,247 62,405
SURPLUS FROM OPERATIONS	\$ 28,986	\$ 68,464

SCHEDULE 4

SCHEDULE OF FOOD AND BEVERAGE OPERATIONS FOR THE YEAR ENDED APRIL 30, 2021

	<u>2021</u>	2020
REVENUE	\$ 47,450	\$ 381,854
COST OF SALES	41,381	165,009
GROSS PROFIT	6,069	216,845
EXPENDITURES Labour Miscellaneous Interest and bank charges Supplies Communications Entertainment Utilities Repairs and maintenance	39,152 3,950 3,538 2,067 1,372 300 89	153,124 1,441 13,411 21,420 1,360 3,100 564 3,051
	50,468	197,471
SURPLUS (DEFICIT) FROM OPERATIONS	\$ (44,399)	\$ <u>19,374</u>

SCHEDULE 5 SCHEDULE OF SKI SCHOOL OPERATIONS FOR THE YEAR ENDED APRIL 30, 2021

	<u>2021</u>	2020
REVENUE	\$ <u>26,201</u>	\$ <u>110,280</u>
EXPENDITURES Labour Supplies Communications Miscellaneous Krunchers Club	37,744 3,493 976	109,894 2,180 963 3,256 2,552
Training	42,213	900 119,745
DEFICIT FROM OPERATIONS	\$ (16,012)	\$ (9,465)

SCHEDULE 6 SCHEDULE OF MARKETING OPERATIONS FOR THE YEAR ENDED APRIL 30, 2021

	2021		2020
REVENUE Sponsorships Advertising Miscellaneous	\$ 2,000 16,838	\$	17,000 3,248 1,786
	 18,838		22,034
EXPENDITURES Marketing Communications Labour Membership fees Office and postage Uniforms Supplies	28,736 1,767 1,038 485 400		53,896 1,933 53,293 735 6,504 539 112
DEFICIT FROM OPERATIONS - BEFORE MARKETING GRANT	(13,588)		(94,978)
Marketing grant (Note: 9)	 	_	150,000
SURPLUS (DEFICIT) FROM OPERATIONS	\$ (13,588)	\$	55,022

SCHEDULE 7

SCHEDULE OF MARBLE VILLA OPERATIONS FOR THE YEAR ENDED APRIL 30, 2021

	<u>2021</u>	<u>2020</u>
REVENUE Occupancy Miscellaneous	\$ 2,2	01 \$ 208,556 66
	2,2	01 208,622
EXPENDITURES Heat and light Communications Repairs and maintenance Miscellaneous Cable television Marketing Interest and bank charges Labour Insurance Supplies	2	61 10,227 18 12,251
	55,5	<u>78</u> <u>186,117</u>
SURPLUS (DEFICIT) FROM OPERATIONS	\$ <u>(53,3</u>	<u>77</u>) \$ <u>22,505</u>