



Financial Statements

Newfoundland and Labrador Centre for Health
Information

March 31, 2017

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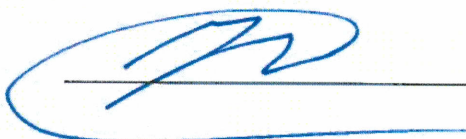
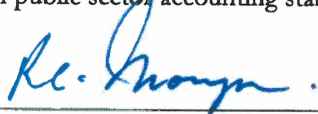
Statement of responsibility

The accompanying financial statements are the responsibility of the management of the Newfoundland and Labrador Centre for Health Information (the "Centre") and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of The Chartered Professional Accountants of Canada.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

The Finance and Audit Committee met with management and its external auditors to review a draft of the financial statements and to discuss any significant financial reporting or internal control matters prior to their approval of the finalized financial statements.

Grant Thornton LLP as the Centre's appointed external auditors, have audited the financial statements. The auditor's report is addressed to the Directors of the Centre and appears on the following page. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the financial statements are free of material misstatement and present fairly the financial position and results of the Centre in accordance with Canadian public sector accounting standards.


_____ Chair  Director



Independent auditors' report

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To the Directors of

Newfoundland and Labrador Centre for Health Information

We have audited the accompanying financial statements of Newfoundland and Labrador Centre for Health Information, which comprise the statement of financial position as at March 31, 2017 and the statements of operations, net debt and changes in cash flows for the year then ended and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the financial statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the Centre's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Centre's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Newfoundland and Labrador Centre for Health Information as at March 31, 2017 and its financial performance, net debt and cash flows for the year then ended in accordance with Canadian public sector accounting standards.

St. John's, Canada

June 21, 2017



Chartered Professional Accountants

Newfoundland and Labrador Centre for Health
Information
Statement of Financial Position

March 31 2017 2016

Financial assets

Cash and cash equivalents	\$ 16,413,664	\$ 16,137,493
Receivables (Note 3)	<u>782,907</u>	<u>1,226,363</u>
	<u>17,196,571</u>	<u>17,363,856</u>

Liabilities

Payables and accruals (Note 4)	7,333,541	5,656,545
Deferred revenue	12,216,000	17,746,721
Deferred capital contributions (Note 5)	16,880,296	18,491,579
Accrued severance pay (Note 6)	1,471,900	1,517,500
Accrued sick leave pay (Note 7)	<u>605,500</u>	<u>612,300</u>
	<u>38,507,237</u>	<u>44,024,645</u>

Net debt

(21,310,666) (26,660,789)

Non-financial assets

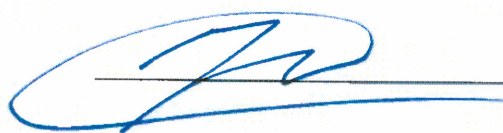
Tangible capital assets (Page 16)	18,806,746	21,018,683
Prepays	<u>1,933,728</u>	<u>2,283,391</u>
	<u>20,740,474</u>	<u>23,302,074</u>

Accumulated deficit

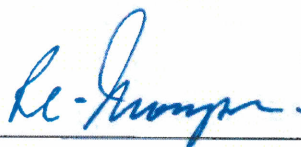
\$ (570,192) \$ (3,358,715)

Commitments (Note 9)

On behalf of the Centre



Chair



Director

See accompanying notes to the financial statements.

Newfoundland and Labrador Centre for Health Information

Statement of Operations and Changes in Accumulated Deficit

Year Ended March 31	(Note 11)		
	Actual 2017	Budget 2017	Actual 2016
Revenue			
Grants			
Canada Health Infoway	\$ 3,881,699	\$ 1,293,400	\$ 2,477,535
Government of Newfoundland and Labrador	24,058,603	25,359,700	24,008,260
Amortization of deferred capital contributions	3,042,563	2,955,017	2,965,614
Research	330,099	301,000	505,237
Interest	144,263	50,000	147,066
Other projects	<u>4,876,802</u>	<u>5,273,400</u>	<u>2,598,640</u>
	<u>36,334,029</u>	<u>35,232,517</u>	<u>32,702,352</u>
Expenses (Pages 17 & 18)			
Administration	7,978,518	8,245,191	8,362,882
Clinical Programs	5,373,647	5,740,766	4,585,471
Infrastructure, Information Protection and EHR Operations	12,397,462	12,812,875	12,607,820
Projects	4,329,894	4,810,930	2,684,177
Health Analytics and Evaluation Services	<u>3,465,985</u>	<u>3,484,708</u>	<u>3,411,042</u>
	<u>33,545,506</u>	<u>35,094,470</u>	<u>31,651,392</u>
Annual surplus	<u>\$ 2,788,523</u>	<u>\$ 138,047</u>	<u>\$ 1,050,960</u>
<hr/>			
Accumulated deficit, beginning of year	\$ (3,358,715)	\$ (3,358,715)	\$ (4,409,675)
Annual surplus	<u>2,788,523</u>	<u>138,047</u>	<u>1,050,960</u>
Accumulated deficit, end of year	<u>\$ (570,192)</u>	<u>\$ (3,220,668)</u>	<u>\$ (3,358,715)</u>

See accompanying notes to the financial statements.

Newfoundland and Labrador Centre for Health Information

Statement of Net Debt

Year Ended March 31	Actual 2017	Budget 2017	Actual 2016
Annual surplus	\$ 2,788,523	\$ 138,047	\$ 1,050,960
Acquisition of tangible capital assets	(2,195,078)	(1,858,672)	(4,740,039)
Amortization of tangible capital assets	4,407,015	4,487,169	4,452,493
Loss on disposal of capital assets	-	-	10,150
Decrease (increase) in prepaids	<u>349,663</u>	<u>-</u>	<u>(450,676)</u>
Decrease in net debt	5,350,123	2,766,544	322,888
Net debt, beginning of year	<u>(26,660,789)</u>	<u>(26,660,789)</u>	<u>(26,983,677)</u>
Net debt, end of year	<u>\$(21,310,666)</u>	<u>\$(23,894,245)</u>	<u>\$(26,660,789)</u>

See accompanying notes to the financial statements.

Newfoundland and Labrador Centre for Health Information

Statement of Cash Flows

Year Ended March 31 2017 2016

Increase (decrease) in cash and cash equivalents		
Operating		
Annual surplus	\$ 2,788,523	\$ 1,050,960
Change in non-cash items		
Amortization of capital assets	4,407,015	4,452,493
Amortization of deferred capital contributions	(3,042,563)	(2,965,614)
Loss on disposal of capital assets	-	10,150
(Decrease) increase in severance pay accrual	(45,600)	158,100
Decrease in sick leave pay accrual	(6,800)	(33,700)
Change in non-cash operating working capital		
Receivables	443,456	1,928,798
Prepaid expenses	349,663	(450,676)
Payables and accruals	1,676,996	(5,099,805)
Deferred revenue	<u>(5,530,721)</u>	<u>(1,234,657)</u>
Cash provided by (applied to) operating transactions	<u>1,039,969</u>	<u>(2,183,951)</u>
Capital		
Cash applied to capital transactions	<u>(2,195,078)</u>	<u>(4,740,039)</u>
Financing		
Capital contributions from Government of Newfoundland and Labrador and Canada Health Infoway	<u>1,431,280</u>	<u>6,198,595</u>
Increase (decrease) in cash and cash equivalents	276,171	(725,395)
Cash and cash equivalents, beginning of year	<u>16,137,493</u>	<u>16,862,888</u>
Cash and cash equivalents, end of year	<u>\$ 16,413,664</u>	<u>\$16,137,493</u>

See accompanying notes to the financial statements.

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

1. Purpose of organization

The Newfoundland and Labrador Centre for Health Information (the Centre) was established by the Government of Newfoundland and Labrador in 1996 following the recommendation of the Health System Information Task Force (1995). The Newfoundland and Labrador Centre for Health Information Act was proclaimed in April 27, 2007, thereby establishing the Centre as a Corporation without share capital under the Corporations Act. The Centre is a Government Organization and reports to the Legislative Assembly through the Ministry of Health and Community Services. The Centre is exempt from income tax under Section 149 of the Income Tax Act.

Through the support of the provincial government and Canada Health Infoway Inc., the Centre has been recognized for its contributions to the national agenda for development of the Electronic Health Record with the first provincial client registry designed and implemented for the Electronic Health Record. The Centre is also involved with data standards development and dissemination, applied health research and the evaluation of health information systems.

2. Summary of significant accounting policies

Basis of presentation

The financial statements have been prepared in accordance with Canadian generally accepted accounting principles as recommended by the Public Sector Accounting Standards Board (PSAB) of the Chartered Professional Accountants of Canada and reflect the following significant accounting policies.

Use of estimates

In preparing the Centre's financial statements in conformity with Canadian public sector accounting standards, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities, at the date of the financial statements and the reported amounts of revenues and expenses during the period. Items requiring the use of significant estimates include the useful life of capital assets, estimated accrued severance and sick leave, rates of amortization and impairment of assets.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements. Actual results could differ from these estimates.

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

2. Summary of significant accounting policies (cont'd.)

Revenue recognition

Government grants are recognized in the period in which entitlement arises. Revenue from grants is recognized as deferred revenue when amounts have been received but not all eligibility criteria has been met. Other revenue from research and other contracts is recognized as the related expenditures are incurred. Interest income is recognized as it is earned.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with banks, and short term deposits with original maturities of three months or less. Bank borrowings are considered to be financing activities.

Non-financial assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives generally extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the annual surplus, provides the change in net debt for the year.

Prepaid expenses

Prepaid expenses include software maintenance, software license fees, insurance, rent and other operating expenses that the Centre has paid but the services have not been provided as of year end.

Tangible capital assets

Tangible capital assets are recorded at cost. Depreciation is provided annually at rates calculated to write off the assets over their estimated useful life as follows:

Computer equipment	20%, straight line
Office furniture	15%, straight line
Computer software	33%, straight line
Leasehold improvements	10%, straight line
Pharmacy Network	10%, straight line
Health Information Access Layer	10%, straight line
iEHR Labs	10%, straight line

Impairment of long lived assets

Long lived assets are written down when conditions indicate that they no longer contribute to the Centre's ability to provide goods and services, or when the value of future economic benefits associated with the assets are less than their net book value. The net write downs would be accounted for as expenses in the statement of operations.

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

2. Summary of significant accounting policies (cont'd.)

Capital contributions

The Centre receives funding specifically for the development of major software and systems to be used by the various stakeholders within the Province's health care sector. The Centre also has a responsibility to continue to develop and sustain the software and systems for the stakeholders. Based on the Centre's responsibilities to provide a service to maintain these major projects, the funding received has been included as a liability and recognized as revenue over the project's useful life.

Severance pay

Severance pay is calculated using an actuarial estimate based upon years of service and current salary levels. The right to be paid severance pay vests with employees with nine years of continual service. Severance pay is payable when the employee ceases employment with the Centre and has achieved the minimum of nine years of continual service.

Sick leave pay

The Centre provides sick leave benefits to employees with sick leave days to their credit as of December 31, 2003 and employees who transfer from another government department/agency with accumulated sick leave days. No additional sick leave benefits have accumulated since December 31, 2003 or the employee's date of transfer, as the case may be. An actuarially determined accrued liability has been recorded on the statements for sick leave benefits.

Financial instruments

The Centre considers any contract creating a financial asset, liability or equity instrument as a financial instrument, except in certain limited circumstances. The Centre accounts for the following as financial instruments:

- cash and cash equivalents;
- receivables; and
- payables and accruals.

A financial asset or liability is recognized when the Centre becomes party to contractual provisions of the instrument.

The Centre initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

2. Summary of significant accounting policies (cont'd.)

The Centre subsequently measures its financial assets and financial liabilities at cost or amortized cost.

Financial assets measured at fair value include cash and cash equivalents. Financial assets measured at cost include receivables.

Financial liabilities measured at cost include payables and accruals.

The Centre removes financial liabilities, or a portion of, when the obligation is discharged, cancelled or expires.

Financial assets measured at cost are tested for impairment when there are indicators of impairment. Previously recognized impairment losses are reversed to the extent of the improvement provided the asset is not carried at an amount, at the date of the reversal, greater than the amount that would have been the carrying amount had no impairment loss been recognized previously. The amounts of any write-downs or reversals are recognized in net annual surplus.

3. Receivables	<u>2017</u>	<u>2016</u>
Harmonized sales tax	\$ 526,286	\$ 401,502
Trade	234,407	32,270
Accrued interest	14,389	10,888
Canada Health Infoway	5,745	771,690
Other	<u>2,080</u>	<u>10,013</u>
	<u>\$ 782,907</u>	<u>\$ 1,226,363</u>

4. Payables and accruals	<u>2017</u>	<u>2016</u>
Trade	\$ 5,636,887	\$ 3,985,709
Vacation and compensatory pay	<u>1,696,654</u>	<u>1,670,836</u>
	<u>\$ 7,333,541</u>	<u>\$ 5,656,545</u>

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

5. Deferred capital contributions	<u>2017</u>	<u>2016</u>
Opening balance	\$ 18,491,579	\$ 15,258,598
Capital contributions from Government of Newfoundland and Labrador	1,293,682	3,730,845
Capital contributions from Canada Health Infoway	137,598	2,467,750
Amortization of deferred capital contributions	<u>(3,042,563)</u>	<u>(2,965,614)</u>
	<u>\$ 16,880,296</u>	<u>\$ 18,491,579</u>

6. Accrued severance pay

Accrued severance obligations have been calculated based on an actuarial valuation completed effective March 31, 2015 and extrapolated to March 31, 2017. The assumptions shown below are based on future events.

	<u>2017</u>	<u>2016</u>
Significant assumptions used:		
Discount rate	3.5%	3.4%
Average remaining service period of active employees	12.8 years	12.8 years
Wage and salary escalation	3.0%	3.0%
Accrued Benefit Obligation:		
Balance beginning of year	\$ 1,517,500	\$ 1,359,400
Current period benefit cost	154,400	161,600
Interest cost	49,800	42,200
Benefits payments	(249,600)	(52,800)
Amortization of actuarial (gains) losses	<u>(200)</u>	<u>7,100</u>
Balance, end of year	<u>\$ 1,471,900</u>	<u>\$ 1,517,500</u>
Net benefit expense for the year:		
Current period benefit cost	\$ 154,400	\$ 161,600
Amortization of actuarial (gains) losses	(200)	7,100
Interest cost	<u>49,800</u>	<u>42,200</u>
Net Benefit Expense	<u>\$ 204,000</u>	<u>\$ 210,900</u>

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

7. Accrued sick leave pay

Accrued sick leave obligations have been calculated based on an actuarial valuation completed effective March 31, 2015 and extrapolated to March 31, 2017. The assumptions shown below are based on future events.

	<u>2017</u>	<u>2016</u>
Significant assumptions used:		
Discount rate	3.5%	3.4%
Average remaining service period of active employees	9.7 years	9.7 years
Wage and salary escalation	3.0%	3.0%
Accrued Benefit Obligation:		
Balance beginning of year	\$ 612,300	\$ 646,000
Current period benefit cost	-	-
Interest cost	20,400	17,800
Benefits payments	(27,400)	(53,000)
Amortization of actuarial gains	<u>200</u>	<u>1,500</u>
Balance, end of year	<u>\$ 605,500</u>	<u>\$ 612,300</u>
Net benefit expense for the year:		
Current period benefit cost	\$ -	\$ -
Amortization of actuarial losses (gains)	200	1,500
Interest cost	<u>20,400</u>	<u>17,800</u>
Net Benefit Expense	<u>\$ 20,600</u>	<u>\$ 19,300</u>

8. Public Service Pension Plan and Government Money-Purchase Pension Plan

The Centre participates in the Government of Newfoundland and Labrador's defined benefit Public Service Pension Plan (PSPP) for full-time employees and the defined contributions Government Money-Purchase Pension Plan (GMPP) for part-time employees. The assets of the plans are held separately from those of the Centre in an independently administered fund. Plan participation is mandatory for all employees.

PSPP members must have at least five years of pensionable service to obtain a pension benefit. Normal retirement age under the plan is 65, however early retirement options are available. The PSPP is integrated with the Canada Pension Plan (CPP).

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

8. Public Service Pension Plan and Government Money-Purchase Pension Plan (cont'd.)

Members of the Plan are required to make contributions toward the funding of their pension benefits as follows:

- (i) 10.75% of earnings up to the Year's Basic CPP Exemption, the portion of earnings upon which no CPP contributions are required;
- (ii) 8.95% of earnings in excess of the Year's Basic CPP Exemption up to and including the Year's Maximum Pensionable Earnings ("YMPE"); and
- (iii) 11.85% of earnings in excess of the YMPE.

The lifetime PSPP pension benefit is determined as 1.4% of the best five year average salary (up to the three year average YMPE) multiplied by the years of pensionable service, plus 2% of the best five year average salary (in excess of the average YMPE) multiplied by the years of pensionable service.

Members of the GMPP can use the contributions along with interest and/or investment gain/loss to purchase a pension at retirement. Contributions made on or after January 1, 1997 are fully vested and locked-in after the completion of two years of plan participation.

Employer contributions paid and expensed by the Centre during the year for the PSPP and GMPP totaled \$1,208,472 (2016 - \$1,115,732). Additional information about the plan surplus or deficit is not available.

9. Commitments

Under the terms of several long term contracts related to the rental of office space, equipment lease and software fees, the Centre is committed to make the approximate payments for the next five years as follows:

2018	\$ 4,222,100
2019	\$ 3,991,450
2020	\$ 2,890,041
2021	\$ 2,557,940
2022	\$ 772,639

The Centre has a significant project portfolio as it works towards development of the Electronic Health Record. Currently the portfolio includes Pharmacy, iEHR Labs, Telepathology and Electronic Medical Records (EMR). As these projects are completed and transition to programs the Centre will enter into some significant long-term commitments, particularly for EMR. The Centre does not include future commitments in its disclosure until there is some certainty around the completion of the project, transition to program and measurement.

Newfoundland and Labrador Centre for Health Information

Notes to the Financial Statements

March 31, 2017

10. Financial instruments

The Centre's financial instruments consist of cash and cash equivalents, temporary investments, receivables and payables and accruals. The book value of cash and cash equivalents, receivables and payables and accruals approximate fair value due to their short term maturity date.

Risks and concentrations

The Centre is exposed to various risks through its financial instruments. The following analysis provides a measure of the Centre's risk exposure and concentrations at March 31, 2017.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Centre is exposed to this risk mainly in respect of its payables and accruals in the amount of \$7,333,541 (2016 - \$5,656,545), which have a maturity of no later than one year. The payment of the accrued severance pay and sick leave pay liabilities will occur later than one year. The Centre reduces its exposure to liquidity risk by monitoring its cash flows and ensuring that it has sufficient cash available to meet its obligations and liabilities. In the opinion of management the liquidity risk exposure to the Centre is low and not material.

Credit risk

Credit risk is the risk of loss associated with counterparty's inability to fulfill its payment obligations. The Centre's credit risk is attributable to receivables in the amount of \$256,621 (2016 - \$824,861), of which \$5,745 (2016 - \$771,690) is receivable from Canada Health Infoway. Receivables are expected to be collected no later than one year. Management believes that the credit risk concentration with respect to financial instruments included in receivables is remote.

11. Comparative figures

The comparative figures have been restated to conform with the financial statement presentation adopted for the current year.

Newfoundland and Labrador Centre for Health Information Schedule of Tangible Capital Assets

Year Ended March 31, 2017

	Computer equipment	Office furniture	Computer software	Leaschold improvements	Pharmacy Network	Electronic Health Records-Labs (iEHR Labs)	Health Information Access Layer (HIAL)	2017	2016
Cost									
Cost, beginning of year	\$ 11,885,840	\$ 389,339	\$ 5,551,964	\$ 264,421	\$ 9,906,749	\$ 8,046,167	\$ 8,291,887	\$ 44,336,367	\$ 39,606,660
Additions during the year	575,256	2,223	901,777	-	428,080	287,742	-	2,195,078	4,470,039
Disposals during the year	<u>(208,948)</u>	-	-	-	-	-	-	<u>(208,948)</u>	<u>(10,332)</u>
Cost, end of year	<u>\$ 12,252,148</u>	<u>\$ 391,562</u>	<u>\$ 6,453,741</u>	<u>\$ 264,421</u>	<u>\$ 10,334,829</u>	<u>\$ 8,333,909</u>	<u>\$ 8,291,887</u>	<u>\$ 46,322,497</u>	<u>\$ 44,336,367</u>
Accumulated Amortization									
Accumulated amortization, beginning of year	\$ 8,614,049	\$ 346,674	\$ 4,447,991	\$ 176,199	\$ 6,130,336	\$ 635,745	\$ 2,966,690	\$ 23,317,684	\$ 18,865,373
Amortization	1,199,134	14,463	579,128	29,333	1,004,944	750,825	829,188	4,407,015	4,452,493
Reversal of accumulated amortization relating to disposals	<u>(208,948)</u>	-	-	-	-	-	-	<u>(208,948)</u>	<u>(182)</u>
Accumulated amortization, end of year	<u>\$ 9,604,235</u>	<u>\$ 361,137</u>	<u>\$ 5,027,119</u>	<u>\$ 205,532</u>	<u>\$ 7,135,280</u>	<u>\$ 1,386,570</u>	<u>\$ 3,795,878</u>	<u>\$ 27,515,751</u>	<u>\$ 23,317,684</u>
Net book value of tangible capital assets	<u>\$ 2,647,913</u>	<u>\$ 30,425</u>	<u>\$ 1,426,622</u>	<u>\$ 58,889</u>	<u>\$ 3,199,549</u>	<u>\$ 6,947,339</u>	<u>\$ 4,496,009</u>	<u>\$ 18,806,746</u>	<u>\$ 21,018,683</u>

Included in tangible capital assets are assets not in use and therefore not depreciated in the current year. These assets, \$569,659 (2016 - \$896,308) of which relate to iEHR Labs and \$244,552 (2016 - \$24,723) to computer software, are expected to be depreciated in the next fiscal year.

Newfoundland and Labrador Centre for Health Information

Schedule of Expenses

(Note 11)

March 31	2017	2016
Administration		
Communication	\$ 12,742	\$ 29,439
Consulting fees	26,413	49,791
Salaries and benefits	2,214,346	2,408,460
Amortization of capital assets	4,407,015	4,452,493
Minor equipment	3,506	8,734
Software maintenance	21,988	24,867
Rent	898,511	898,511
Security services	24,572	136,180
Insurance	105,361	104,100
Other	<u>264,064</u>	<u>250,307</u>
	\$ 7,978,518	\$ 8,362,882
Clinical Programs		
Consulting fees	\$ 584,239	\$ 890,358
Salaries and benefits	2,526,456	2,405,799
License fees	187,881	23,587
Minor equipment	3,014	6,774
Software maintenance	1,224,356	927,605
Pharmacy incentives	741,750	211,750
Rent	33,900	33,900
Other	<u>72,051</u>	<u>85,698</u>
	\$ 5,373,647	\$ 4,585,471
Infrastructure, Information Protection and EHR Operations		
Consulting fees	\$ 359,049	\$ 676,905
Salaries and benefits	5,453,998	5,164,923
Data communication charges	485,209	504,277
License fees	2,257,358	2,696,778
Minor equipment	9,323	5,583
Software maintenance	3,396,690	3,078,889
Data centre rent	301,889	296,298
Other	<u>133,946</u>	<u>184,167</u>
	\$ 12,397,462	\$ 12,607,820

Newfoundland and Labrador Centre for Health Information

Schedule of Expenses

(Note 11)

March 31	2017	2016
Projects		
Consulting fees	\$ 2,095,526	\$ 1,111,924
Salaries and benefits	1,605,445	1,216,450
License fees	112,112	1,344
Equipment and RHA reimbursements	299,898	201,837
Software maintenance	22,234	47,831
Other	<u>194,679</u>	<u>104,791</u>
	<u>\$ 4,329,894</u>	<u>\$ 2,684,177</u>
Health Analytics and Evaluation Services		
Consulting fees	\$ 3,476	\$ 19,498
Salaries and benefits	3,339,739	3,265,511
License fees	31,609	43,105
Minor equipment	9,691	6,369
Other	55,302	73,440
Software maintenance	<u>26,168</u>	<u>3,119</u>
	<u>\$ 3,465,985</u>	<u>\$ 3,411,042</u>
Total expenses	<u>\$ 33,545,506</u>	<u>\$ 31,651,392</u>