



### Mineral Resources Review / CIM 2015

#### **Prospectors Short Course**

# **Business Development**

November 04, 2015 St. John's, Newfoundland and Labrador





Forward-Looking Statements:

This document contains "forward-looking statements" — that is, statements related to future, not past, events. In this context, forward-looking statements often address expected future business and financial performance and financial conditions, and often contain words such as "sexpect," "anticipate," "intend," "plan," "believe," "seek," "see, "will," "would," or "target." Forward-looking statements by their nature address matters that are, to different degrees, uncertainties that could cause our actual results to be materially different than those expressed in forward-looking statements include anything, as well as other factors that may be considered "Risk Factors". There will be no undertaking to update any forward-looking statements. This document includes certain forward-looking projected financial information that its based on current estimates and forecasts. Actual results could differ materially. This document also contains financial information and third party data and the project of the proje

Furthermore, I, Roland Butler make the following statements:

I am not a geologist

I am not a professional geologist. I do not have a P.Geo. Designation and am not Registered with APEGNL. I do not offer any commercial services to anyone for any reason.

I am not an investment advisor

I am not an investment advisor. I am not trained or registered with any related regulatory body. I do not offer or provide any investment advice. Always seek professional advice. I've lost money on my personal investments and you can too.

I am receiving no compensation

I am doing this for free and am covering my own costs.





- Many of the slides in this presentation are from a series of presentations prepared by Richard Schodde of Minex Consulting.
- The presentations are publicly available at no cost at www.minexconsulting.com
- Other slides are derived from other third party sources as referenced on each slide.





## Plan

Prospecting is a business

Every business needs a business plan

Small business development normally requires 5 years





### Plan

"In preparing for battle, I have always found that plans are useless but planning is indispensable"

- Dwight Eisenhower





# **Business Development**

Financial

Marketing

Negotiations

Legal





"Exploration is a capital-intensive business."

No capital – no business"

- Paul van Eeden





## Sources of financing

- Personal Family and friends
- Government
- Industry
- Investors





## Government sources of funding

• DNR Programs

Economic development agencies





Investors

Angels and High Net Worth individuals

Entrepreneurs

Crowdsource





- Industry
- Venture Capital Seed Financing
- Grubstake
- Syndicate
- Partnerships





Investment Structures may include:

Private company

Partnership

Syndicate





With all investment structures, consider the following:

- Prospecting is likely a long term endeavour. Relationships and circumstances change over time.
- Clearly define start points and "off-ramps" for others
- If a specific project, clearly define the area of interest





"There is no problem getting money for good projects, but the presentation has to be right."

- Geologist, Exxon Mobil





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Mineral exploration is a human endeavour, a people business

Personal relationships and references are key

 Make sure materials are good quality and up to date





 Learn what companies are seeking and try to meet their objectives

Juniors seek something that has promotional appeal

Majors seek scale and must fit their chosen criteria





Focus only on most reputable companies as customers

 Companies typically conduct due diligence and prospectors should do so as well

 Check background of company and key people: website, SEDAR, insider trading, securities organizations (BCSC, OSC)





Field visits are where relationships and decisions are made

Logistics and materials are in order

Carefully plan route and walk through the story

Passion and enthusiasm





"If you want to know what's good about a property, ask the prospector. You can always hire an engineer or geologist to tell you what is wrong with it."

- Thayer Lindsley





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- Keep it simple, clear and firm
- Be organized and transparent when seeking multiple bids

- Negotiate in good faith with one party at a time
- Build trust during negotiations





Set an approximate realistic market value for your property

Why?

- Guides the negotiation of terms
- Determines the exploration program





"If one does not know to which port one is sailing, no wind is favorable."

- Lucius Annaeus Seneca





- Roscoe Postle Method
- Joint Venture Method
- Geoscience (Kilburn) Method
- Market Comparison Method
- Replacement Cost Method
- NPV Method





### **Roscoe Postle Method**

 Past Exploration with factor + Future recommended exploration adjusted by a prospectivity factor

Only use past spending that generated positive results

Only count future exploration that is planned



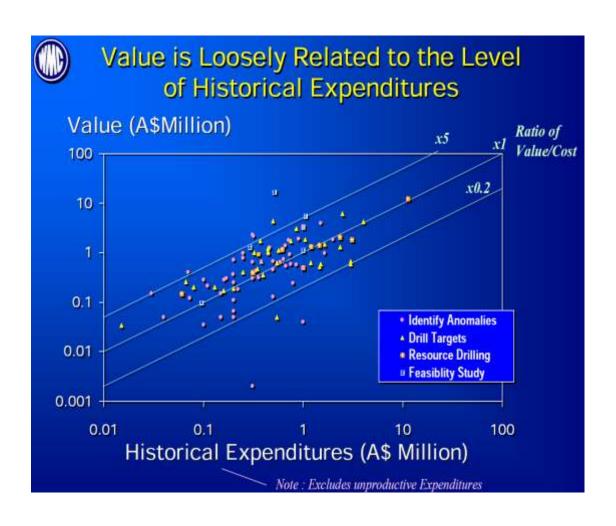


## Previous exploration expenditure multiplier

0.5x	Previous exploration discouraging			
1x	Existing data supports more exploration			
1.5x	Viable exploration target identified			
2.0x	Drill target with previous intersections			
2.5x	Resource definition probable			
3.0x potential	Attractive resource with exploration			











### **Joint Venture Method**

 Value is determined by how much the earning party will spend

Value = Exploration Spend/3<sup>rd</sup> party interest and

Value of 100% of project multiplied by owners share





Company to spend \$2m/4 years to earn 60%

Assume 20% probability it will be completed

•  $$2m \times 0.2 / 60\% = $670k$ 

•  $$670k \times 40\% = $268k$ 

TOTAL = \$938k





## Geoscience (Kilburn) Method

Uses a scoring system

Adjusts for market conditions

Standard exploration is applied (\$ per square kilometer)





	Kilburn Rating Criteria				
Rating	Off-Property Factor	On-Property Factor	Anomaly Factor	Geological Factor	
0.1				Unfavourable Lithology	
0.5			Extensive previous exploration gave poor results	Generally favourable Lithology on 25% of the Lease area	
0.9				Generally favourable Lithology (50% Lease)	
1.0	No known mineralisation in district	No known mineralisation on the leases	No Targets outlined	Generally Favourable Lithology (70% Lease)	
2.0	Several old workings in district	Several old workings on the leases	Several well defined targets	Generally Favourable Lithology with structures	
3.5	Historic production >200,000 ounces	Historic production >100,000 ounces			
5.0	Historic production >1 million ounces	Historic production >500,000 ounces	Several Ore Grade Drill Intersections		





## **Market Comparison Method**

Uses valuation of neighboring projects

May not be comparable properties

May be no neighbours





## **Replacement Cost Method**

 Multiply a factor to the cost to generate a project and set price at the margin

Estimate the cost to replicate

Would need to factor in probability of replicating





### **Net Present Value Method**

Use Discounted Cash Flow to estimate value

Applies to advanced projects

For early stage projects all inputs are speculative





### **Other Valuation Methods**

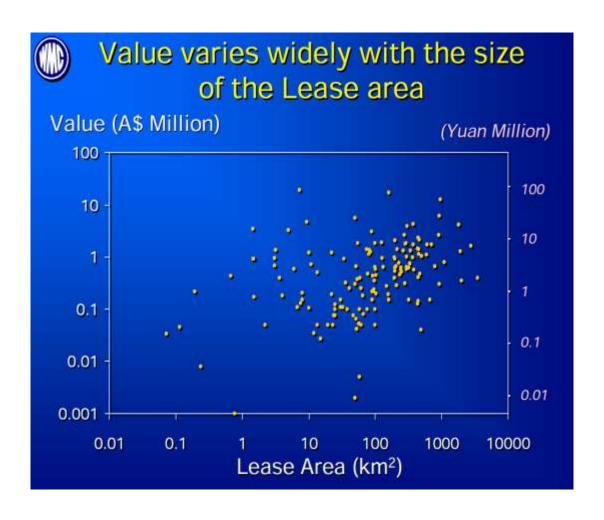
Rule of Thumb – Value/Unit area x Total area

Empirical Method – A "Best Guess"

Statistical / Probability Method

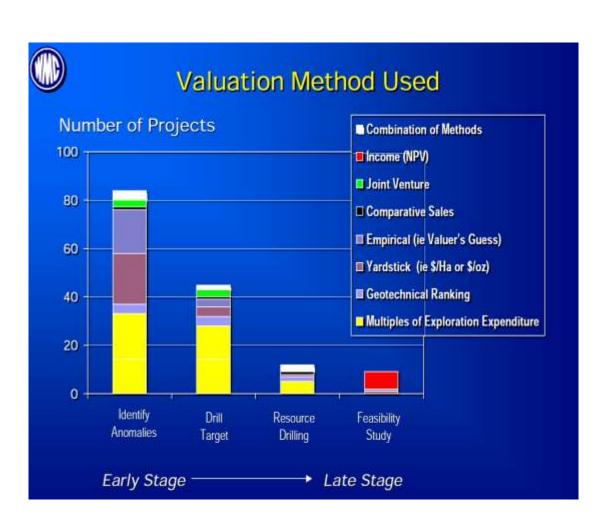








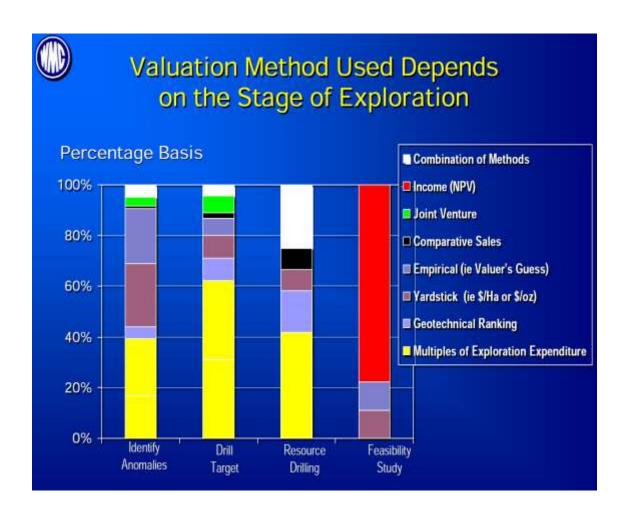
















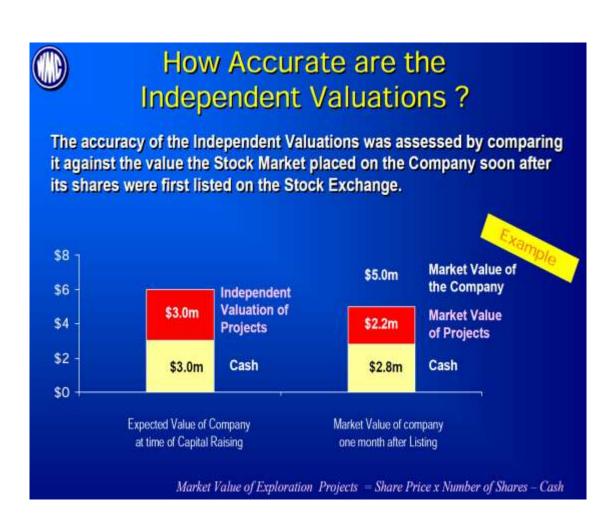
#### **Stock Market Valuation**

"In the short term, the stock market is a voting machine"

- Warren Buffett











From this study in Australia (2002)

- Early stage properties were most often valued using the Roscoe Postle Method or the Geoscience (Kilburn) Method
- Such projects ranged in value from 100K to \$1 million
- Projects were overvalued 40% compared to the stock market





Most projects are of low value due to exploration risk

 Value is affected by expected costs, expensive terms, external risk factors or poor business environment

Deals more likely to work if based on success factors





- Set realistic expectations early and stick close
- Understand the motivation the other party
- Make it about a great story

Keep calm and carry on





• Time is on whose side?

Make the first offer

Only the truth

• Finish it





"You don't get what you deserve, you get what you negotiate"

- Chester L. Karass





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Ensure your property has clean legal title

No outstanding liabilities or unresolved historical issues

 If there are partners or former partners, these need to be informed and/or addressed and disclosed to the other party





Confidentiality Agreements (CA's) are advisable

Protects both parties

 A testing ground for negotiators and exchange of terms





Best to seek legal advice

Other party may seek assurance you have legal advice

 Ask to have a reasonable cost estimate compensated





Be sure to register your agreement with the province

Protects you in disputes

 Ensures your agreement and royalty is not overlooked in case of bankruptcy or merger





• The Royalty – it may be the most important part

Often the last part but should be first

Need some freedom to sell separately





"The interest is worth more than the principal"

- Proverb





- Prospecting for many is a serious business
- Every business needs to abide by certain business principles

- Every business needs a plan
- Prepare for Success!





# End