

2025-2026

Annual Report

Municipal and
Community Affairs





MESSAGE FROM THE MINISTER

I am pleased to present the 2025-2026 Annual Performance Report for the Department of Municipal and Community Affairs. In keeping with the requirements of a Category 1 entity under the **Transparency and Accountability Act**, this report outlines the Department's progress in the third and final year of its 2023-2026 Strategic Plan.

During 2025-2026, the Department supported the 2025 Municipal General Election, including the delivery of mandatory orientation training to elected municipal officials and staff under the **Municipal Conduct Act**. Work also continued to modernize municipal legislation, with progress on several initiatives aimed at supporting and strengthening local governance across the province.

The Department provided funding, guidance, and support to local governments through its established programs and services while expanding public participation opportunities through its Community Engagement Branch. These efforts helped support communities as they responded to evolving infrastructure, governance, and service delivery needs.

The year also highlighted the importance of strong local leadership, community resilience, and collaboration. Events such as the 2025 wildfires demonstrated the critical role local governments play in supporting residents and responding to emergencies, reinforcing the importance of emergency preparedness, regional cooperation, and strong local capacity.

As the Department enters a new planning cycle, it will continue to build on this work, ensuring that future priorities and initiatives are informed by community needs.

As Minister of Municipal and Community Affairs, I am accountable for the results presented in this report.

Hon. Barry Petten
Deputy Premier
Minister of Municipal and Community Affairs

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Departmental Overview

Introduction

The Department of Municipal and Community Affairs is a category 1 government entity under the **Transparency and Accountability Act** that supports the economic, social, and environmental sustainability of municipalities, communities, and regions through the delivery of effective programs and services. The Department operates through two branches:

- Municipal and Community Support
- Community Engagement

The Department supports the strategic directions of the Provincial Government by:

- helping build a municipal environment conducive to economic growth and sustainability;
- positioning communities for long-term success;
- working collaboratively across multiple sectors to improve services and outcomes for residents; and
- leading and supporting public engagement activities across government to ensure residents, communities, and stakeholders have structured opportunities to inform policy and program development.

For more information on the Department of Municipal and Community Affairs' mandate, lines of business, and key programs and services, please visit the Department's website at <https://www.gov.nl.ca/mca/>.

Staff and Budget

The Department's gross expenditure budget for 2025-2026 was \$194,357,800, with related revenue of approximately \$33,518,200 for a net expenditure of \$160,839,600.

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The Department had 80 positions, with 71 active employees as of March 31, 2026, located in seven communities across the province (i.e., St. John's, Gander, Corner Brook, Placentia, Burin, New-Wes-Valley, and St. Anthony).

Division/Program/Branch	# Employees	Budget (\$)
Executive Support	9	1,217,900
Strategic Financial Management	10	863,300
Policy and Strategic Planning	6	420,300
Municipal Support	14	1,069,200
Municipal Finance		
Internal Budget	8	637,300
Program Funds	n/a ¹	46,978,700
Local Governance and Land Use Planning	11	1,122,200
Build Communities Strong Fund – Community Stream	4	107,565,800
Community Engagement	9	964,900
Total	71	160,839,600

¹ Program Funds reflect grants and funding administered by the Municipal Finance Division. As these funds do not support salaried positions, the employee count is not applicable (n/a).

Highlights and Partnerships

Highlights

Municipal Election

The Municipal General Election on October 2, 2025, marked an important milestone for local governance in Newfoundland and Labrador, with elections held concurrently in cities, towns, and, for the first time, local service districts. The Department supported the election through public awareness initiatives, enhanced internal and external election resources, and training opportunities for municipal election officials.

In advance of the 2025 Municipal General Election, the Department partnered with Municipalities Newfoundland and Labrador and Equal Voice Newfoundland and Labrador to deliver the Make Your Mark campaign. The initiative promoted accessibility, diversity, and inclusion in municipal government by encouraging residents from a broad range of backgrounds to consider leadership opportunities, support local campaigns, and participate in the democratic process, while highlighting the important role local governments play in communities throughout the province.

2025 Municipal Election at a Glance

144

Councils elected
by vote

114

Councils elected
by acclamation

40.1%

Voter turnout

\$350,000

Provincial election
support funding

Further information on the 2025 Municipal General Election is available in [Annex A](#).

Financial Support for Communities

During 2025-2026, the Department continued to support communities through a range of funding programs that helped strengthen local infrastructure, support municipal operations, respond to emergencies, enhance community services, and build local capacity. The funding assisted communities in addressing local priorities, including road and water infrastructure improvements, community facility upgrades, training, and professional development.

2025-2026 Financial Support for Communities at a Glance

Program	Expenditure	# Projects/Recipients
Build Communities Strong Fund – Community Stream (Federal Government)	\$30.7M	235 projects
Community Enhancement Employment Program	\$4.2M	135 projects
Special Assistance Grants	\$2.1M	114 grants
Hurricane Fiona Fund	\$3.9M	N/A
Municipal Operating Grants	\$27.3M	Not application-based
Provincial Shared Gas Tax	\$7.0M	Not application-based ²

² Municipal Operating Grants and Provincial Shared Gas Tax funding are allocated directly to eligible municipalities and Inuit Community Governments through established funding criteria and are not awarded through an application-based process.

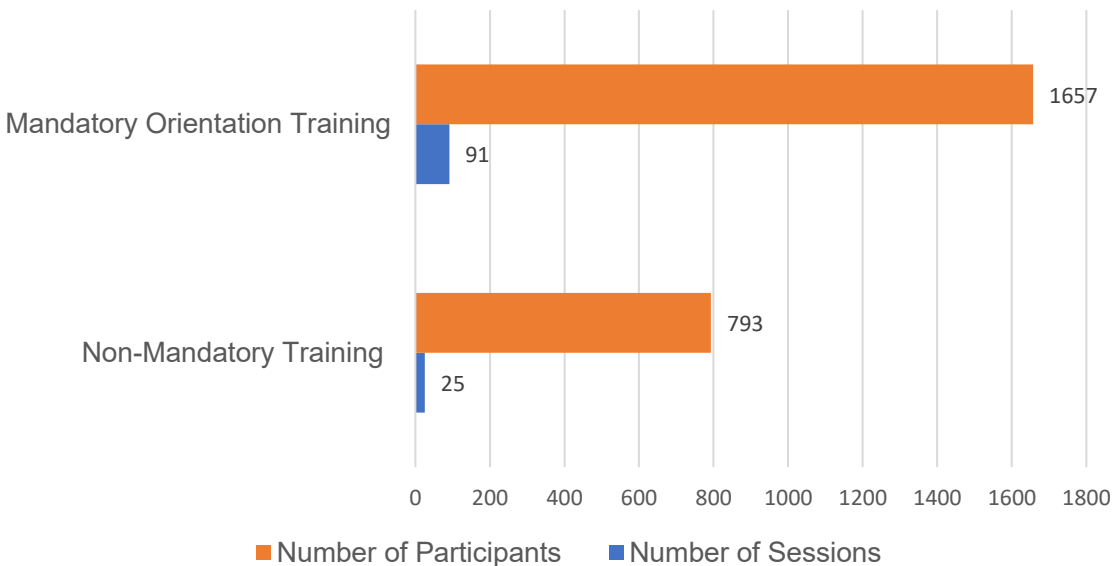
Municipal Training Fund	\$212,617	266 claims
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Municipal Training

Building local government capacity remained a priority during 2025-2026. The Department delivered mandatory orientation training to newly elected municipal officials and non-mandatory training on municipal elections and budget development.

Enhancements to the training program included the introduction of a dedicated webinar platform for online delivery, the development of a standardized electronic evaluation process, and improved data collection tools to support participant engagement and continuous improvement.

2025-2026 Municipal Training at a Glance



Community Support During the 2025 Summer Wildfires

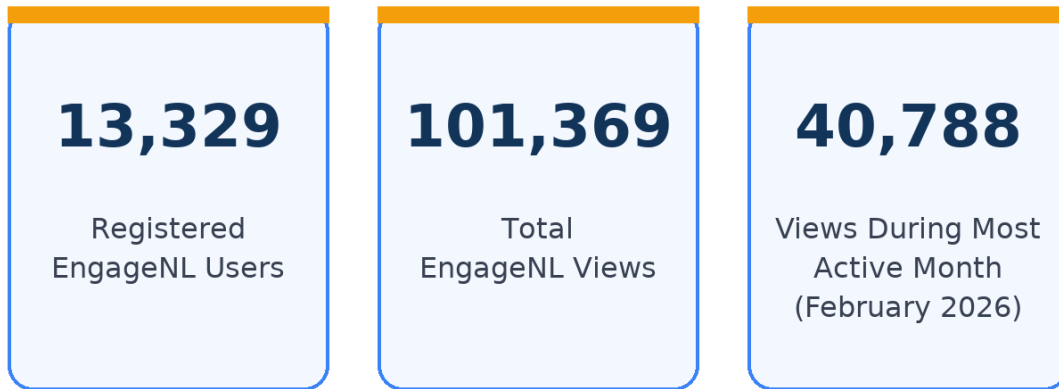
During the 2025 summer wildfires, Department staff supported emergency response efforts as a core member of the Provincial Emergency Operations Centre. Staff also

provided logistical and operational support to impacted communities and at reception centres established for affected residents.

Community Engagement Activities

The Community Engagement Branch supported eight public engagement and consultation initiatives during 2025-2026 through a combination of EngageNL surveys, stakeholder consultations, and virtual and in-person engagement sessions. Projects addressed a range of topics, including Budget 2026, the **Children, Youth, and Families Act** Review, proposed protected areas, and the Provincial Heat Alert Response System. During the fiscal year, EngageNL recorded more than 101,000 views and had over 13,000 registered users.

EngageNL at a Glance (2025-2026)



Partnerships

Municipal Sector Partnerships

The Department continued to work closely with key partners, including the Municipal Assessment Agency, Municipalities Newfoundland and Labrador, and the Professional Municipal Administrators of Newfoundland and Labrador, to support local governments

and strengthen municipal capacity throughout the province. Department officials participated in public information sessions and events, including the Municipalities Newfoundland and Labrador 2025 Municipal Symposium and its 75th Conference, Trade Show and AGM, and the Professional Municipal Administrators Regional Meetings, 2025 Fall Forum, and Annual Conference.

Additionally, ongoing engagement with elected officials, municipal staff, local service district committees, and residents helped support effective local governance and the implementation of provincial legislation.

Derrick Bragg Leadership Award

The Department partnered with the Professional Municipal Administrators of Newfoundland and Labrador to establish a Derrick Bragg Leadership Award. The annual award recognizes the outstanding leadership and contributions of a town clerk, town manager, town clerk/manager or chief administrative officer within Newfoundland and Labrador's municipal sector.

Presented for the first time in November 2025, the award honours the legacy of the late Derrick Bragg, former Newfoundland and Labrador politician and long-time municipal administrator, and his commitment to local governance, public service, and rural communities.

Report on Performance

Issue 1 – Supporting Local Governments through Enhanced Processes and Legislation

The Department of Municipal and Community Affairs is committed to exploring solutions that will meet the needs of current and future local governments and residents. This includes providing local governments with the necessary tools to explore new and innovative ways for municipal service delivery to residents, supporting community capacity building, and encouraging economic activity.

As a priority, the Department will advance and implement changes to municipal legislation to ensure an effective and modern framework for municipal governance. This work will also support the Department's ongoing commitment to promote greater regional collaboration with respect to service sharing among communities.

Goal

By March 31, 2026, the Department of Municipal and Community Affairs will have enhanced processes and municipal legislation to support stronger local governance.

Goal Indicator	Results
Implemented new enabling municipal legislation to provide all municipalities with increased flexibility and autonomy, while also ensuring appropriate levels of accountability.	The Towns and Local Service Districts Act came into force on January 1, 2025, replacing the Municipalities Act, 1999 and establishing a modern legislative framework for towns and local service districts. The Act provides greater flexibility and accountability through expanded by-law powers, modernization of taxation provisions, improved transparency requirements, and enhanced support for local economic development. During the planning period, the Department also advanced work on a new Cities Act to replace the City

	of Corner Brook Act and the City of Mount Pearl Act, made considerable progress on a review of the City of St. John's Act, and initiated a review of the Municipal Elections Act. In addition, amendments to the Urban and Rural Planning Act, 2000 and the City of St. John's Municipal Taxation Act were introduced and received Royal Assent to further support housing development and affordable housing initiatives throughout the province.
Updated the Municipal Elections Act to ensure municipalities have modern election legislation to ensure strong governance.	The Department commenced a review of the Municipal Elections Act during the planning period. While legislative updates were not completed by March 31, 2026, research, policy analysis, and consultation planning were undertaken to inform future modernization efforts.
Implemented processes to modernize operations and deliver services more efficiently.	Throughout the planning period, the Department implemented several initiatives to modernize operations and improve service delivery. Regional Appeal Boards were replaced with a roster of adjudicators to hear land use planning appeals, increasing capacity and streamlining the appeals process. The Department also modernized administration of the Community Enhancement Employment Program by adjusting annual application deadlines to better align with project/client needs, introducing fillable electronic forms, transitioning program administration from paper-based files to electronic records management, and cross-training finance staff to improve responsiveness and administrative efficiency. Municipal training delivery was enhanced through the introduction of a dedicated

	webinar platform for online delivery, the development of electronic evaluation forms and QR-code-based data collection tools, and improvements to training administration and reporting. Municipal support activities are now more effective and efficient through a standardized client enquiry tracking system across the Department's three regional offices.
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2025-26 Objective

By March 31, 2026, the Department of Municipal and Community Affairs will have enacted modern municipal legislation for all municipalities and updated the **Municipal Elections Act**, as well as supported the 2025 Municipal General Election.

2025-2026 Indicator	Results
Finalized draft legislation for a new Cities Act.	Work continued on the development of a new Cities Act to replace the City of Corner Brook Act and the City of Mount Pearl Act . The Department continued to work with the Office of the Legislative Counsel to advance the drafting of the proposed legislation. Given the scope of concurrent legislative priorities, this work has not been finalized and will continue during the next planning cycle.
Finalized drafting instructions for a new City of St. John's Act .	Discussions continued with the City of St. John's regarding the review of the City of St. John's Act . During 2025-2026, the Department worked with City officials to review existing legislation and identify priorities for modernization. Preparatory work also commenced on seeking approval for broader stakeholder consultations.

	Given the scope of concurrent legislative priorities, this work has not been finalized and will continue during the next planning cycle.
Commenced review of the Municipal Elections Act .	The Department commenced a review of the Municipal Elections Act following the 2025 Municipal General Election. Work included research and policy analysis in addition to the development and implementation of a multi-phase engagement and consultation process to gather input from local governments, stakeholders, and the public to inform modern legislation. This work will continue during the next planning cycle.
Provided additional financial and human resource provisions to support the 2025 Municipal General Election.	The Department allocated \$350,000 to support the 2025 Municipal General Election and implemented several initiatives to improve election awareness and administration. These included the Make Your Mark public awareness campaign, additional department human resource capacity dedicated to the election (i.e., appointment of a Municipal Election Coordinator and a Local Service District Election Lead) and the development and distribution of election toolkits to all cities, towns, and local service districts.

Discussion of Results

During 2025-2026, the Department advanced its legislative modernization agenda and continued efforts to strengthen local governance across the province. Progress was made on several legislative initiatives, including the drafting of a new Cities Act bill, review of the **City of St. John's Act**, and commencement of a review of the **Municipal Elections Act**. The Department also supported the successful delivery of the 2025 Municipal General Election through additional financial resources, dedicated election support staff, public awareness initiatives, and municipal election tools and resources.

While some legislative initiatives remain ongoing, the work completed during the reporting period established a solid foundation for continued modernization efforts during the Department's next planning cycle. Legislative modernization requires extensive research, policy and legal analysis, stakeholder engagement, and interdepartmental collaboration to ensure changes are effective, well-informed, and responsive to the needs of communities.

Issue 2 – Community Collaboration and Service Sharing

The Department is focusing on expanding regional services, working with local governments to identify service and administrative gaps, and working with communities to encourage service sharing and community collaboration. To ensure successful outcomes, communities will be encouraged to initiate inter-community relationship building, which can lead to increased community cooperation and collaboration. The Department will encourage, incentivize, and, where possible, facilitate community cooperation and collaboration.

Goal

By March 31, 2026, the Department of Municipal and Community Affairs will have supported improved community collaboration and shared services across municipalities and regions.

Goal Indicator	Results
Allocated \$500,000 for initiatives by communities that support regional services and enhanced community cooperation that help address service gaps and build capacity	During the planning period, funding was provided for projects that promoted collaborative approaches to service delivery and helped address local service gaps. In total, 10 projects were approved with a total value of \$750,909, including a provincial contribution of \$575,284. Approved projects included initiatives such as a Shared Enforcement Officer and a Community Compost Program.

through a collaborative, shared services approach.	The provincial contribution exceeded the original \$500,000 allocation through additional support from the Special Assistance Grant program budget.
Completed a community sustainability assessment tool for all municipalities and local service districts to identify service gaps.	A community sustainability self-assessment tool was explored through research, consultation, and analysis throughout the planning period. Further review indicated that a broad self-assessment process could create administrative burden for communities and that clearer connections were needed between the information collected and practical opportunities for community collaboration and shared service delivery. To better understand community priorities and infrastructure needs, the Department instead developed and implemented a community infrastructure needs assessment questionnaire. The questionnaire was made available through EngageNL from March 27 to April 17, 2026, and received 162 responses from communities, including cities, towns, and local service districts. Drinking water, local roads and bridges, and wastewater were identified as the most significant infrastructure priorities, accounting for 82 per cent of responses. Many communities also indicated openness to regional infrastructure collaboration, provided that additional information regarding project scope, costs, and implementation was available.
Implemented an interdepartmental committee to determine meaningful ways to incentivize community	The establishment of the Interdepartmental Working Group on Community Collaboration was deferred during the reporting period while the Department reassessed its broader approach to supporting community collaboration and service sharing, including the role of

collaboration and service sharing.	the proposed community sustainability self-assessment tool and related implementation requirements. Future interdepartmental coordination will be considered as part of a revised approach to supporting community collaboration and service sharing.
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2025-26 Objective

By March 31, 2026, the Department of Municipal and Community Affairs will have implemented recommendations from the interdepartmental review committee on community collaboration, incentivizing community collaboration, and service sharing through existing Government programs and services.

2025-2026 Indicator	Results
Established the Interdepartmental Working Group on Community Collaboration to identify opportunities to encourage and enhance community collaboration.	The establishment of the Interdepartmental Working Group on Community Collaboration was deferred during 2025-2026. See the related Goal Indicator on establishing an interdepartmental committee to support community collaboration and service sharing.
Advanced the development of the community sustainability self-assessment tool to inform future shared service initiatives.	The Department did not proceed with the community sustainability self-assessment tool. During 2025-2026, it instead developed and implemented a community infrastructure needs assessment questionnaire through EngageNL to inform future work related to community infrastructure needs, collaboration, and shared service delivery. See the related Goal Indicator on establishing a community sustainability self-assessment tool.

Facilitated access to resources and information to support community collaboration and shared service delivery.	Work under this indicator remained in the early stages. The Department began developing internal tools to support more coordinated and proactive community support. The Department also developed internal guidelines for the effective and efficient processing of municipal restructuring requests (i.e., amalgamation, incorporation, disincorporation, annexation, and boundary changes).
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Discussion of Results

During 2025-2026, the Department continued to examine how best to support community collaboration, shared service delivery, and local government sustainability. While several planned initiatives were not completed as originally anticipated, the Department instead explored more practical ways to support communities.

Based on research, consultation, and analysis, the Department refined its approach to supporting community collaboration and service sharing, including the development of a Community Infrastructure Needs Assessment questionnaire to better inform future initiatives. The Department also advanced internal tools and guidelines to support more coordinated community assistance and municipal restructuring processes.

Issue 3 – Regional Service Delivery

The Department of Municipal and Community Affairs will undertake a review of the **Regional Service Boards Act, 2012** and Regional Service Board operations to identify potential additional regional services that could be provided to local governments and residents.

Goal

By March 31, 2026, the Department of Municipal and Community Affairs will have reviewed the **Regional Services Boards Act, 2012**, including stakeholder and public consultations, to determine if there is a renewed role for the boards to improve access to services and service delivery.

Goal Indicator	Results
Updated the Regional Service Boards Act, 2012 to improve service sharing and enhance community sustainability.	During the 2023-2026 planning period, the Department undertook preliminary work to inform a future review of the Regional Service Boards Act, 2012. This included research on regional service delivery models in other jurisdictions and identification of potential opportunities for enhanced regional service delivery. The Department also initiated an internal review of the Act, held five information sessions, and received nine departmental submissions to inform future policy analysis. Further preparatory work focused on seeking approval to undertake a formal legislative review and public consultation process. The review and public consultation process did not proceed as originally anticipated. During the planning period, the Department advanced multiple legislative priorities concurrently and prioritized resources based on stakeholder considerations, interdepartmental coordination, and available policy and legislative capacity.
Implemented the necessary changes to the Regional Service Boards to ensure effective delivery	No legislative changes were implemented during the 2023-2026 planning period. The review of the Regional Service Boards Act, 2012 was not completed. However, the Department undertook foundational work

of enhanced services throughout the province.	to better understand the governance structure and service delivery role of Regional Service Boards. This included engagement with key stakeholders such as Municipalities Newfoundland and Labrador, the Professional Municipal Administrators of Newfoundland and Labrador, the Multi-Materials Stewardship Board, and Regional Service Boards through conferences, forums, regional meetings, and information sessions. These activities helped identify areas for future exploration related to regional collaboration and service delivery.
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2025-26 Objective

By March 31, 2026, the Department of Municipal and Community Affairs will have implemented recommendations from the review of the **Regional Service Boards Act, 2012**.

2025-2026 Indicator	Results
Finalized internal analysis and research to inform the review of the Regional Service Boards Act, 2012 .	During the reporting period, the Department continued preparatory work to support a review of the Regional Service Boards Act, 2012, including seeking approval to undertake a legislative review and public consultation process. Internal analysis and research remained underway during 2025-2026 as departmental resources continued to be prioritized toward other legislative modernization initiatives. Given the scope of concurrent legislative priorities, this work has not been finalized and will continue as part of the Department's next planning cycle.

Finalized the external consultation plan for the Regional Service Boards Act, 2012 review for implementation.	A detailed consultation plan will be developed once approval is granted to proceed with public consultations.
Continued interdepartmental engagement to identify regional service sharing and collaboration opportunities through the Regional Service Board.	Activities related to this indicator were deferred pending completion of preparatory work associated with the proposed review of the Regional Service Boards Act, 2012 . Additional interdepartmental engagement activities will be considered as part of a future engagement and consultation process.

Discussion of Results

During 2025-2026, the Department continued important preparatory work in support of the review of the **Regional Service Boards Act, 2012**, helping to further define the approach to a review. As the Department balanced multiple legislative priorities and available resources, progress on some review activities occurred at a slower pace than originally anticipated. This work will instead continue during the Department's next planning cycle.

Challenges and Opportunities

The Department continues to operate in an environment shaped by demographic, fiscal, environmental, and governance pressures and opportunities.

Many local governments face ongoing challenges related to capacity, aging infrastructure, service delivery demands, and the recruitment and retention of elected officials and municipal staff, particularly in smaller and more rural communities. At the same time, these challenges provide opportunities for potential regional collaborations.

The 2025 Municipal General Election highlighted the evolving landscape of the municipal sector, including both emerging opportunities and challenges. While the election demonstrated continued interest in local governance, it also reinforced longstanding issues related to candidate recruitment, succession planning, and local government capacity.

The impacts of climate change continue to place significant and new pressures on communities. The summer 2025 wildfires underscored the increasing importance of emergency preparedness, regional cooperation, and resilient infrastructure and demonstrated the need for coordinated responses across all levels of government. Post-event discussions highlighted opportunities for enhanced interdepartmental collaboration and heightened sector awareness of the importance of local emergency management plans and associated tools.

The Department continues to identify opportunities to strengthen local governance and service delivery through legislative modernization, enhanced municipal training, standardized processes for municipal restructuring requests, and expanded public and stakeholder engagement. The integration of the Community Engagement Branch into the Department has further strengthened its capacity to consult and engage, helping to better inform future policy and program development.

The Department will continue to work with local governments, stakeholders, and government partners to strengthen local capacity, support regional collaboration, and promote sustainable and safer communities throughout Newfoundland and Labrador.

Financial Information

Department of Municipal and Community Affairs

		2025-2026 Budget		Expenditure
1.1.01 - Minister's Office	A570			
Salaries	M01	224,800		315,494
Employee Benefits	G02	100		-
Transportation & Communication	G03	45,800		39,417
Supplies	G04	700		1,044
Professional Services	G05	-		-
Purchased Services	G06	1,400		2,273
Property, Furnishings & Equipment	G07	-		159
Operating Accounts	M02	48,000		42,893
Total		272,800		358,387
1.2.01 - Executive Support	A571			
Salaries	M01	796,700		748,871
Employee Benefits	G02	900		-
Transportation & Communication	G03	21,400		14,961
Supplies	G04	3,900		3,445
Professional Services	G05	-		-
Purchased Services	G06	10,200		4,934
Property, Furnishings & Equipment	G07	500		2,171
Operating Accounts	M02	36,900		25,511
Total		833,600		774,382
1.2.02 - Administrative Support	A572			
Salaries	M01	13,300		16,428
Employee Benefits	G02	27,500		31,085
Transportation & Communication	G03	21,600		6,469
Supplies	G04	21,200		11,868
Professional Services	G05	-		-
Purchased Services	G06	27,900		14,218
Property, Furnishings & Equipment	G07	5,000		8,155
Operating Accounts	M02	103,200		71,794
Related Revenue	M27	(5,000)		-

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Net Total		111,500		88,223
1.2.03 - Strategic Financial Management	A57A			
Salaries	M01	847,500		804,118
Employee Benefits	G02	200		-
Transportation & Communication	G03	5,500		3,275
Supplies	G04	2,800		937
Professional Services	G05	-		-
Purchased Services	G06	6,800		2,546
Property, Furnishings & Equipment	G07	500		4,787
Operating Accounts	M02	15,800		11,545
Gross Total		863,300		815,663
1.2.04 - Policy and Strategic Planning	A57J			
Salaries	M01	401,800		437,740
Employee Benefits	G02	200		174
Transportation & Communication	G03	6,700		4,069
Supplies	G04	600		74
Professional Services	G05	-		-
Purchased Services	G06	-		11,250
Property, Furnishings & Equipment	G07	200		745
Operating Accounts	M02	7,700		16,312
Grants & Subsidies	M10	10,800		-
Total		420,300		454,052
2.1.01 - Regional Support	A59F			
Salaries	M01	1,002,400		1,038,949
Employee Benefits	G02	300		-
Transportation & Communication	G03	55,200		51,652
Supplies	G04	5,100		4,488
Professional Services	G05	-		-
Purchased Services	G06	5,900		2,237
Property, Furnishings & Equipment	G07	300		1,714
Operating Accounts	M02	66,800		60,091
Net Total		1,069,200		1,099,040

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2.1.02 - Municipal Finance	A59G			
Salaries	M01	622,900		595,003
Employee Benefits	G02	200		-
Transportation & Communication	G03	8,300		7,389
Supplies	G04	1,800		498
Professional Services	G05	-		-
Purchased Services	G06	3,800		-
Property, Furnishings & Equipment	G07	300		-
Operating Accounts	M02	14,400		7,887
Gross Total		637,300		602,890
2.2.01 - Municipal Operating Grants	A581			
Grants & Subsidies	M10	28,000,000		27,295,899
2.2.02 - Special Assistance	A582			
Grants & Subsidies	M10	6,914,000		6,165,227
2.2.03 - Community Enhancement	A594			
Grants & Subsidies	M10	4,964,700		4,240,838
2.2.04 - Provincial Gas Tax Revenue Sharing	A57H			
Grants & Subsidies	M10	7,100,000		7,012,572
2.3.01 - Local Governance and Planning	A59E			
Salaries	M01	927,600		809,889
Employee Benefits	G02	700		277
Transportation & Communication	G03	20,500		25,802
Supplies	G04	3,300		9,144
Professional Services	G05	33,000		32,855
Purchased Services	G06	78,100		11,459
Property, Furnishings & Equipment	G07	-		1,020
Operating Accounts	M02	135,600		80,557
Grants & Subsidies	M10	88,500		2,000

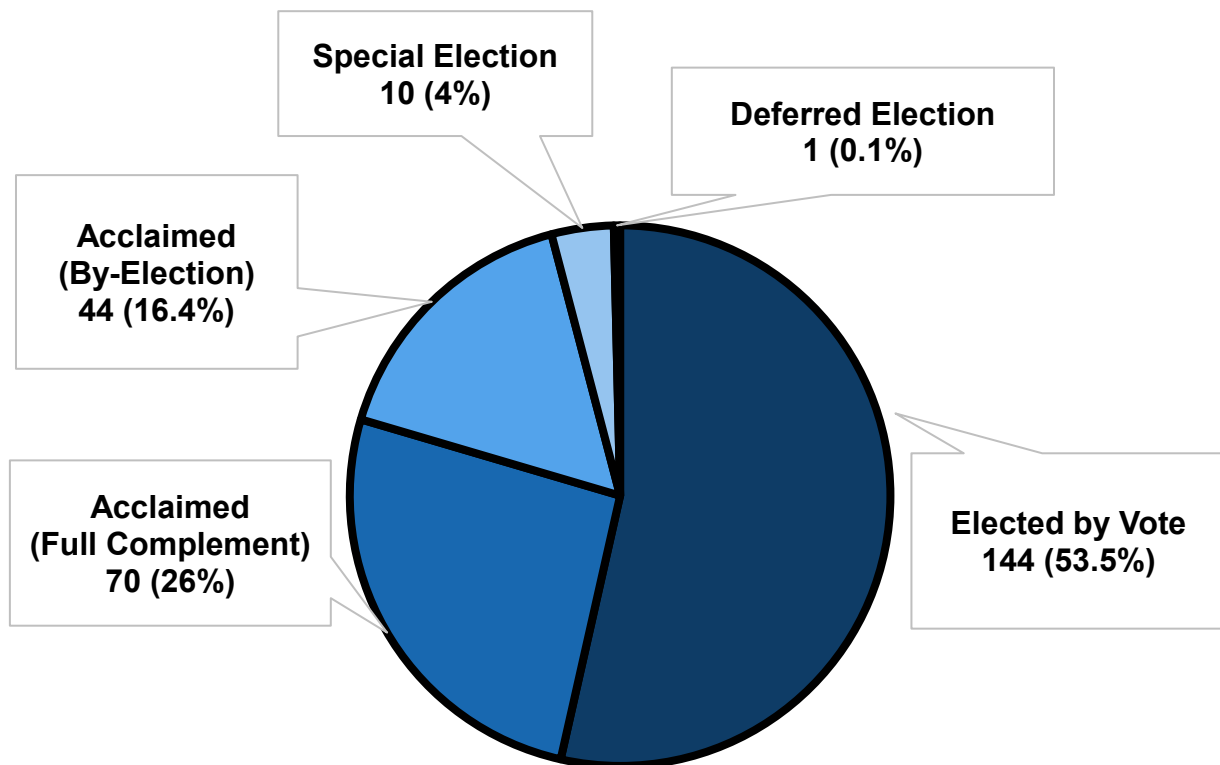
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Related Revenue	M27	(29,500)		(7,200)
Total		1,122,200		885,246
2.3.02 - Canada Community-Building Fund	A596			
Salaries	M01	415,000		352,299
Employee Benefits	G02	1,000		802
Transportation & Communication	G03	22,000		7,642
Supplies	G04	3,100		737
Professional Services	G05	55,000		-
Purchased Services	G06	7,500		1,900
Property, Furnishings & Equipment	G07	2,000		2,344
Operating Accounts	M02	90,600		13,425
Grants & Subsidies	M10	140,543,900		33,974,468
Related Revenue	M27	(33,483,700)		(33,483,628)
Total		107,565,800		856,564
3.1.01 - Community Engagement	A59L			
Salaries	M01	815,400		776,222
Employee Benefits	G02	1,400		-
Transportation & Communication	G03	85,000		55,939
Supplies	G04	10,100		4,661
Professional Services	G05	-		-
Purchased Services	G06	50,500		27,780
Property, Furnishings & Equipment	G07	2,500		2,375
Operating Accounts	M02	149,500		90,755
Net Total		964,900		866,976
Gross Budget		194,357,800		85,006,786
Revenue		(33,518,200)		(33,490,828)
Net Budget		160,839,600		51,515,958

Annex A: 2025 Municipal General Election

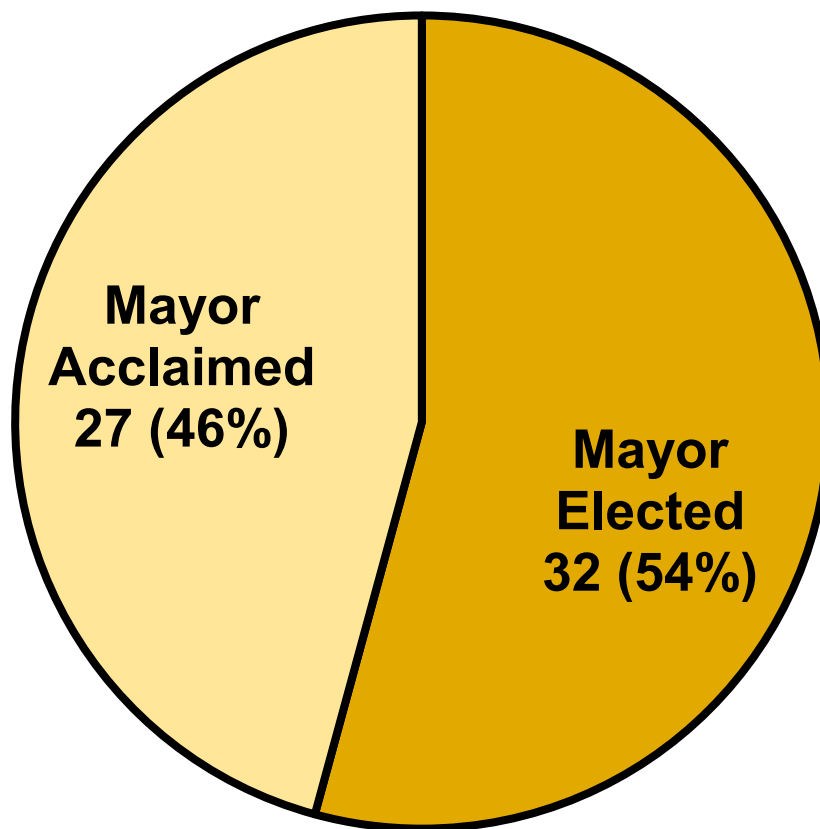
Elections and Acclamations, 2025

- 144 of 269 councils (approximately 53 per cent) held an election in 2025
- 114 councils (approximately 42 per cent) were acclaimed:
 - 70 filled all seats
 - 44 required a by-election
- There were 10 special elections and one deferred election
- Fewer elections than 2021, but also fewer special elections



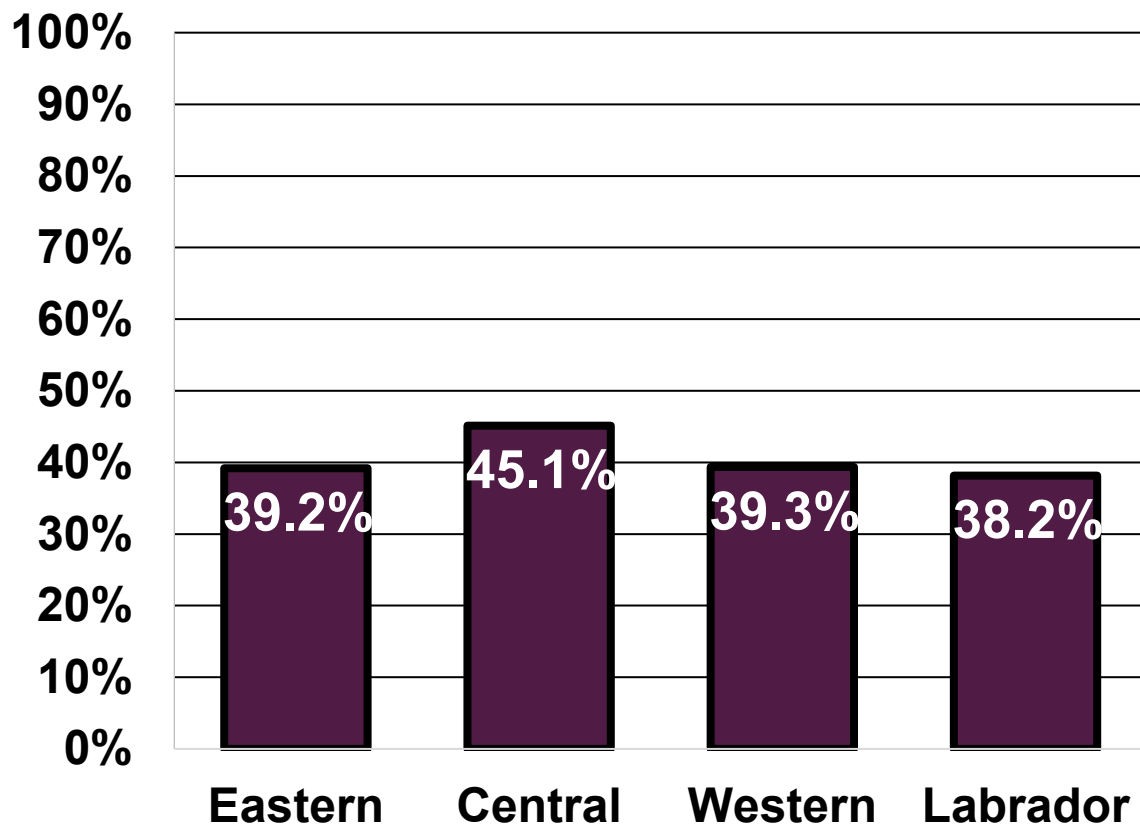
Mayoral Election, 2025

- 59 of 269 towns and cities (approximately 22 per cent) had a separate ballot for mayor
- 32 (54 per cent) held a mayoral election
- 27 (46 per cent) were acclaimed
- Fewer than in 2021, but a similar split of elections and acclamations



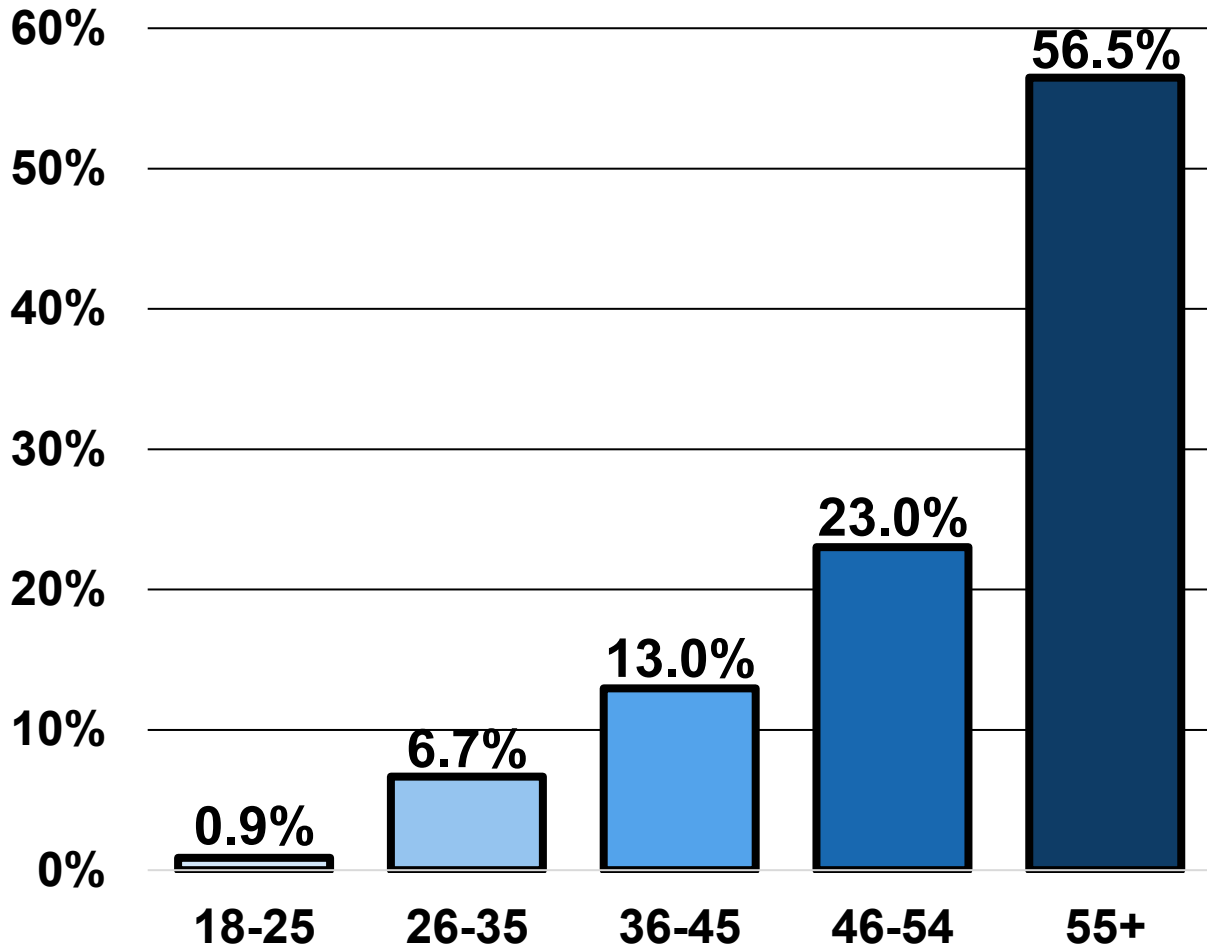
Turnout by Region, 2025

- Turnout was approximately 40 per cent
- Central was above average at approximately 45 per cent
- Turnout was lower than in 2021



Councillor Age, 2025

- Based on submitted forms
- The 55+ age group increased from 2021
- All other age groups decreased slightly from 2021



Councillor Gender, 2025

- Of those who submitted demographic data, approximately:
 - 40 per cent were women
 - 60 per cent were men
 - 0.1 per cent identified as a different identity
- The percentage of women increased slightly from 2021

