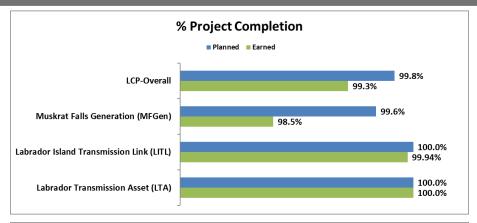
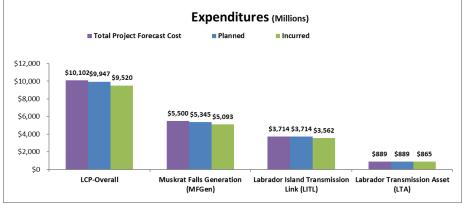


Muskrat Falls Project Oversight Committee November Reporting January 16, 2020









Project Progress

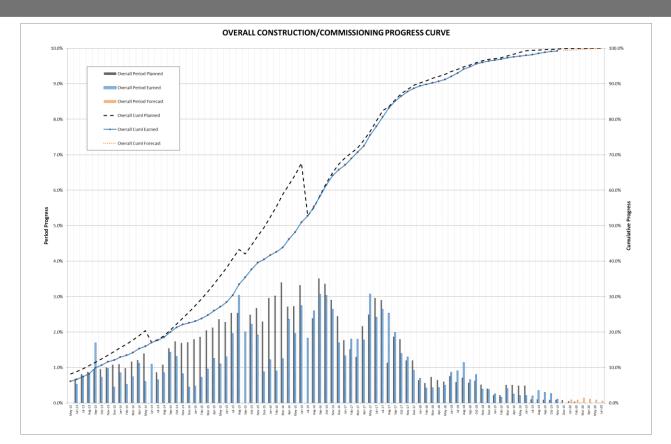


Muskrat Falls Project Progress at November 2019

| | | November 2019 Cumulative % | | | 0 |
|--|-----------------------|----------------------------|---------------|-----------------|--------------------------|
| November 2019 | Weight Factor % | <u>Planned</u> | <u>Earned</u> | <u>Variance</u> | October 2019 Variance |
| Sub-Project | Α | В | С | D = C - B | Е |
| Muskrat Falls Generation (MFGen) | 46.3% | 99.6% | 98.5% | -1.1% | -1.2% |
| Labrador Island Transmission Link (LITL) | 43.9% | 100.0% | 99.94% | -0.1% | -0.1% |
| Labrador Transmission Asset (LTA) | 9.8% | 100.0% | 100.0% | 0.0% | 0.0% |
| Muskrat Falls Project - Overall | 100.0% | 99.8% | 99.3% | -0.5% | -0.6% |
| *Adjusted for planne | d delay to rollway ir | nstallation N/A | N/A | N/A | |

Overall Progress Curve





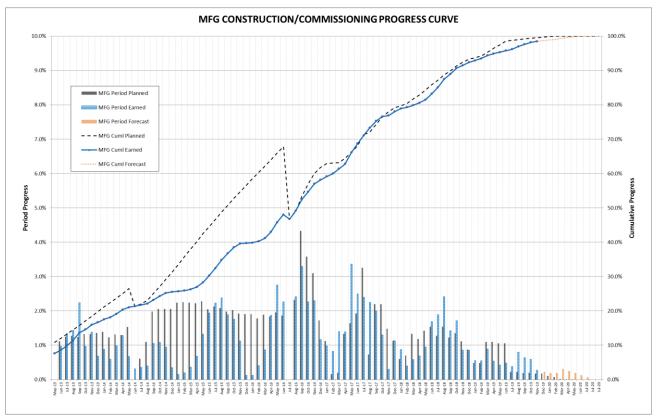
Earned Progress MF Generating Facility



| | | November 2019 Cumulative % | | | | | | |
|--|---------------------------|----------------------------|---------------|-----------------|--------------------------|--|--|--|
| November 2019 | Weight <u>Factor %</u> | <u>Plan</u> | <u>Earned</u> | <u>Variance</u> | October 2019 Variance | | | |
| Sub-Project | Α | В | С | D = C - B | Е | | | |
| MFG Road/Camp/Constr. Power | 8.9% | 100.0% | 100.0% | 0.0% | 0.0% | | | |
| MFG Reservoir Preparation | 5.8% | 100.0% | 100.0% | 0.0% | 0.0% | | | |
| MFG Spillway & Gates | 12.2% | 100.0% | 100.0% | 0.0% | -0.4% | | | |
| MFG North Spur Stabilization | 3.9% | 100.0% | 100.0% | 0.0% | 0.0% | | | |
| MFG North Dam | 5.7% | 100.0% | 100.0% | 0.0% | 0.0% | | | |
| MFG Powerhouse & Intake | 61.3% | 99.4% | 97.5% | -1.9% | -1.9% | | | |
| MFG South Dam | 1.1% | 100.0% | 100.0% | 0.0% | 0.0% | | | |
| MFG Misc:Eng/ 315kV/Site Rest./logistic | 1.1% | 97.0% | 99.1% | 2.1% | 2.1% | | | |
| MFGen - Overall | 100.0% | 99.6% | 98.5% | -1.1% | -1.2% | | | |
| | | | | | | | | |
| * MFGen - Overall adjusted for rollway installat | tion schedule | NA | NA | NA | | | | |

Progress Curve MF Generating Facility





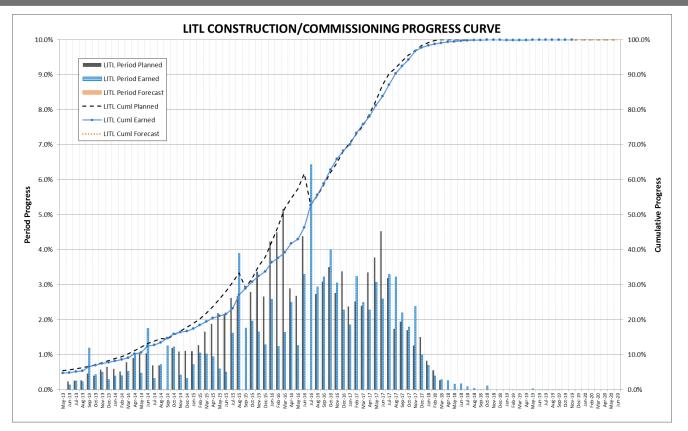
Earned Progress Labrador Island Transmission Link



| | Weight | November 2019 Cumulative % | | | October 2019 |
|---------------------------------------|----------|----------------------------|---------------|-----------------|-----------------|
| November 2019 | Factor % | <u>Plan</u> | <u>Earned</u> | <u>Variance</u> | <u>Variance</u> |
| Sub-Project | Α | В | С | D = C - B | Е |
| LITL Muskrat Falls Converter | 6.1% | 100.0% | 99.7% | -0.3% | -0.3% |
| LITL Soldiers Pond Converter | 5.5% | 100.0% | 99.4% | -0.6% | -0.6% |
| LITL HVdc Transmission Line Seg 1/2 | 26.8% | 100.0% | 100.0% | 0.0% | 0.0% |
| LITL HVdc Transmission Line Seg 3/4/5 | 34.2% | 100.0% | 100.0% | 0.0% | 0.0% |
| LITL Electrode Sites | 0.8% | 100.0% | 100.0% | 0.0% | 0.0% |
| LITL Transition Compounds | 1.7% | 100.0% | 100.0% | 0.0% | 0.0% |
| LITL SOBI Cable Crossing | 17.7% | 100.0% | 100.0% | 0.0% | 0.0% |
| LITL Soldiers Pond Switchyard | 2.7% | 100.0% | 100.0% | 0.0% | 0.0% |
| LITL Soldiers Pond Sync. Condensors | 3.1% | 100.0% | 99.9% | -0.1% | -0.1% |
| LITL Misc | 1.4% | 100.0% | 100.0% | 0.0% | 0.0% |
| LITL- Overall | 100.0% | 100.0% | 99.94% | -0.06% | -0.06% |

Progress Curve Labrador Island Transmission Link





Earned Progress Labrador Transmission Assets



Work Scope Complete

Progress Curve Labrador Transmission Assets



Work Scope Complete

Project Costs



Muskrat Falls Project Costs at November 2019 (\$000's)

| Muskrat Falls Project: Sub- Project | Percentage of Total Budget | amanded in March | Planned Costs as of November 2019 | | Percentage of Budget Incurred | Variance Planned vs. Incurred Costs | Variance as % of Planned Costs | Project Forecast Cost |
|--|-------------------------------|------------------|---|-------------|----------------------------------|---|---|--------------------------|
| Muskrat Falls Generating Facility | 54.4% | \$5,500,056 | \$5,344,795 | \$5,093,046 | 92.6% | (\$251,749) | -4.7% | \$5,500,056 |
| Labrador-Island Transmission Link | 36.8% | \$3,713,716 | \$3,713,716 | \$3,562,101 | 95.9% | (\$151,615) | -4.1% | \$3,713,716 |
| Labrador Transmission Assets | 8.8% | \$888,556 | \$888,556 | \$864,790 | 97.3% | (\$23,766) | -2.7% | \$888,556 |
| Total | 100.0% | \$10,102,328 | \$9,947,067 | \$9,519,937 | 94.2% | (\$427,130) | -4.3% | \$10,102,328 |

Overall Final Forecast Cost unchanged from June 2017 AFE. Additional Risks (\$685 million-September 2019) not included.

 ^{\$15} million removed from LTA contingency budget.





| Contingency Budget at November 2019 (\$ 000's) | | | | |
|--|---------------------|--|--|--|
| | Project Budget June | | | |
| | 2017 and amended | | | |

| Muskrat Falls: Sub-project | Project Budget June 2017 and amended March 2018 and November 2019 | Project Forecast Cost October 2019 | Project Forecast Cost November 2019 | J | Variance PFC from Budget |
|----------------------------|--|---------------------------------------|--|----------|--------------------------|
| Total Project | \$324,162 | \$148,926 | \$136,448 | \$12,478 | (\$187,714) |