

**Government Renewal Initiative
Rocky Harbour
January 25, 2016**

Q1. Thinking of all of the thing government spends your money on to provide residents of the province with services, what are the three things that could be stopped in order to save money?
Don't know if we should stop anything. Anything we stop will have serious repercussions. Everyone is ready to cut back
Stopping subsidies to companies like Nalcor. Subsidizing companies who are making money.
We have a lot of rural clinics around the Province with nothing more than a secretary. If someone gets sick they still have to go to the Hospital. Woody Point, Cow Head as examples.
[Health] helpline is useful.
A lot of money being spent and very little accomplished.
[Stop studies and consultants] Feel like there is an epidemic around studies. More discretion used on studies and Consultants. A lot of money spent. Seems when completed more often shelved as opposed used.
[Examine decision making power of Board of Regents]. Decision of the Board of Regents. Revisit tuition freeze at Memorial University. Our rates are so much lower than the National rates, out of sync. Not popular, but have to reach the stage where we have to look at it.
Grenfell has to have more autonomy over how it spends the money it receives. Less direction from the University center.
Liquor stores. Think they should be privatized. Express stores more efficient, wages and space. Why do we need all that space.
Internal spending within Government. Restraint needs to be looked at from every angle and Department. Room to scale back and reduce spending. Task of the internal Finance Department.
Not just focusing on the lower end of the Payscale. Focus on higher pay scales. Overstaffed on management. A little top heavy. Red tape and administration. Burden on public and a burden on Government.
Signage. Have we overdone signage for safety? Maintenance for highways. Currently done here in Rocky Harbour from Deer Lake. Worked 10 hours a day, but actual work only about 3 hours.
Contracting out more general highway maintenance.
Limitations imposed through Collective agreements. Need to have more flexibility.
In a Province of ½ million people, do we really need two Police Forces? Can they be combined. Population is less than the city of Hamilton.
[Support projects like] Trails, tales and Tunes. Reduce the red tape around disbursement of public finds. Layers of accountability. Staffing and administration surrounding. Is Government spending dollars to chase pennies.
[Increase] efficiency [of government employees]. If you are going to help someone, help them and get on with it.
[Streamline or improve interdepartmental cooperation in government. There is a] lack of consistency in Government. Different information from different sources.
[Have fewer] judicial enquires. Answer often obvious. Much rather see the money actually spent on addressing the issue rather than on the enquiry. Funding to hire consultants easier to get than funding to enable. More funding should be freed up to enable the activity rather than study the activity.
Government tourism advertising. Worked well. Well worth spend. New ads should focus heavier on the shoulder seasons. Need to extend season to get healthier June and September.
Get rid of studded tires –damage to highways, should only be used on roads that are sanded, safety as well as cost savings
Government travel cuts – use of technology more
Entertainment costs should be cut

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Think long –term
Centralization needs to happen – resettle communities - [Eliminate the] Ferry system
[Diversify the economy] Can't put all your eggs in one basket
Aim towards centralization
Social assistance – using government travel - paying for unnecessary trips to doctor for other reasons (shopping, etc)
[Eliminate] sick time banked – no sick time
[Look into travel policies] Calling an ambulance when government will pay, won't pay for a taxi
Social assistance numbers too high [improve measures to decrease numbers], policies need to scrutinized
[Increase] accountability
Do away with cost plus contracts
First comment was none [no changes to save money] , we are cut so fine now
It is very difficult to cut more
Ken Marshall chair of board of hydro – wants top people in hydro to do the best job, to provide best service, but need to trim salaries, ex. Ed Martin wages increased to \$511,900, increase 2015 Check on employee perks, Reduce some of the Perks – vehicles (less use of getting free rides to and from work), pensions Time to do something about the raise, not to happen again, gets much more than the Premier
Looks as if all Hydro staff have own vehicles, expensive operation [examine this practice]
[look at policies surrounding] sub contractors being used with a lot of the Nalcor / Valard work and there is an increased cost to that, and still making clear profit of 75%, very expensive
Should have had the new Ferry/s built in other countries – should have contracted out to private operations / keep the hiring of people in our province, keep money in own province
Some Government employees have credit cards and buy meals to others, watch waste, need to watch limits
Cut some spending on travel, such as airplane charters- government staff should take commercial flights, might cut a lot of costs
[Improve information sharing and engagement] we, the residents, do not have enough information on the budget, where money is actually spent, a lot of unknown on all spending, so hard to comment on some actuals
Take advantage of more on contracting out, more efficiency, and create environment for business
Concern: How will cuts affect health care quality? [keep quality in mind]
Private health care should be introduced to the province, services to be more readily available then
Others showed concern, [let funding] stay in health care, roads and education
Should not pay employees to go back and forth to work, should not get paid travel to go to their place of work, ex. Nurses, public health
Local issue - Hard to get enough workers in private business – ex. fish plant [assist with employee retention]
Teachers get paid for stormy days – should not if they don't work, get paid a salary, not on wages/per day
Substitute teaching should be cut out, not effective use of teachers, don't always teach
Teachers retirement pension plan is very costly, will cost some 135 million, government paying out a lot of money
[Consider the]Humber valley paving [case] – spending too much on lawyers fees, to get this money

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back, cost of doing business with, can't spend more to get it back
[Look at] snowclearing, lots [spent] on staff and even on goods, contractors in other provinces save money as not paid if don't work, snow clear
Contributions to FFAW too high \$50,000 - \$90,000 on lobster tags for traceability, Newfoundland and Labrador seafood logo needed, province only contributes 6% of lobsters
Off shore crab [should be considered]
[Eliminate] Transportation and Works [hiring of] contractors, in spring don't government have enough equipment to do this work?
Go ahead with HST increase now that full financial picture is clear, as a way to maintain public sector jobs.
Local Service Districts need to begin to pay for their services, ie snowclearing
Combine smaller Local Service Districts & communities to combine services and cut down. Combine Municipal Operating Grants/cut costs of running services
Stop giving Quebec money
Stop plan to transport waste/garbage to Hampden from Deer Lake area
Stop travel by government departments as it operates presently. Streamline processes. Stop government spending.
Be more aggressive in using non-commercial lodging – per diem rate – increase per diem to encourage staying with family/friends
Make registered nurses go full time instead of part time to cut out abuse of system and system/overtime.
Change structure of payment for sick days.
Look at: health care logistics – movement of people around province. Better use of medical personnel other than doctors (pharmacists, nurse practitioners)
[Implement a] per person cost for maintaining roads and services
Cuts [should be made] at senior management level
Waste of tax payer dollars – Nalcor money. New pickup for each individual, pickup idle all day along also heavy equipment.
Independent watchdog. Someone should be responsible for the tax payer dollars.
Money been spent on unnecessary small, unlawful offender [stop this practice]
[Look at the] growth of the communications division (public relations)
Health care – [examine practices of] in house training, exam, flying out of town to do training, etc.
Provincial medical oversight should be banned
Retrain emergency medical responders
History of mid wives in the province [consider expanding]
Cut cabinet employees
[Stop] government employees [from] using government vehicles for private use, too many government vehicles in use by government employees
Shared services [should be implemented] among communities that are adjacent to each other (fire, snow, etc)
[Provide] more preventable measures for Department of Transportation issue on an ongoing basis throughout the year
[Utilize private insurance options first] Government program [should] ask if they have private options not asking residents to seek their private option before program enrollment (hearing aids)
[There should be] insurance and regulation on government vehicles that are used for private usage

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(mileage, ff of vehicle)
Government departments [should not be able to] splurge to meet date at end of fiscal year to reach 100% of previous year's budget, [departments] fear having [their] budgets reduced
[Change the rules about government vehicles] Less private usage should reduce wear and tear. Regular maintenance will reduce critical repair.
[Reduce] correspondence at the budget consultations. Why so much paper?
[Eliminate the] feelings of entitlement of bonuses for persons that do not reach expected outcomes (Nalcor)
[Look at existing] contracts to those on the Emera line. Companies filing for bank protection. Nalcor may have to re-tender
With departments within a government [we need] a closer watch on spending especially "overtime" on capital jobs. Seems that all capital expends on either a weekend or after hours. There are 10-15 people here doing this.
Cut investment in onshore oil exploration/hydraulic fracking, [it's] non-sustainable and very risky.
[purchase] fewer government pick-ups. Cars will work fine in many cases. [Implement] fleet management.
Don't do anything to jeopardize current successful industries or lose sight of roots/culture.
Pavement for only three or four houses – could be improved
Level of superstructure in government (managers, sub-managers) don't want to get rid of worker bees. Even at the level of education –school board office (teachers working more and more, school board not so much)
Stop waste
Health system shipping people around the province- overspending is the actual state of operations – should be improved
Every region of Newfoundland specializes in a particular health care but do not provide immediate results – one week here, few days there, then to St. John's [Improve efficiency in the health care system]
The home care situation – can tighten home care -145 in this area, they are going in and doing home care- people who maybe don't need the home care (Minority Opinion)
Money being wasted hand over fist – Muskrat Falls – no accountability
No more money into oil and gas – none in fracking
[Consider alternative measures in providing care for seniors] More economic to have pod setups with seniors 5-10 living together – maybe program to do something for house for multiple seniors
Seniors home in Norris Point looks very cost effective – needs to be really looked at
Community nursing, as opposed to MD – midwives, Nurse practitioner
Health care focus is so much on disease and emergency rather than on prevention, Ounce of prevention....
[Evaluate] Transportation – how much is spent on provincial ferries, how much is wasted?
[Evaluate] Transportation – how much money is wasted in resources for maintenance (putting up signs, number of people)
[Change] Budgeting system – if I don't spend this year, I'll lose next year. So budget is used because if they don't they will lose it next year.
[Cancel the contract in which] dispatch radios are being rented from aliant for \$1200 per month per radio, parked during summer, why can't government use other rescources for communication
Fogo/Bell Island Ferry purchased, why is St. Barbe ferry not purchased and chartered, cost could be more effective if purchased.

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Lower Churchill – do we need to borrow 1.7 billion?
Renegotiate Churchill Falls
[Examine] school bus structure/school boards French and English overlap
[Close] small schools
[Miscommunication regarding] roads upkeep now have to use salt/sand, have 3 pickups versus one with just salt
Contracting – why do they contract out the roads maintenance work?
[Employees should] travel together in government cars when attending meetings
Decrease the reward for mileages
Valard contracts should be reviewed
Decrease Public Service – all except health and education – streamline services in healthcare
Seniors homes within communities are needed
[Look at] medical services that travel to major centres for dialysis

Q2. Given the financial challenges facing our province, what three things do you think government could do to raise money (increase revenue)?
Collect all fines
Speeding, Cell phones – fine people who are texting, calling
Legal aid should be used [more often]
Sell Marble Mountain
Tourism is important[with] Canadian dollar is at it's lowest, invest in tourism and attracting tourists, extend the season
Money has to reinvested in the small boat fisherman, should be able to buy directly from a fisherman
Let inshore fishery come back
Short season in fishery – how to extend the season
Stop bailing out big business
Billion dollar fishery in NL, controlled by unions and big processors, minimum processing rule need to be taken out, eliminated
Still dumping fish product [stop this practice]
Fish processing needs to be opened, no more selling fish to China
Fishery policies need to be reviewed
Get rid of the waste
If you have savings, you got revenue you can reinvest
Cut the public service
Jobs need to be created
Get rid of 1/3 of government vehicles
Credit cards and government vehicle shouldn't be [used as often]
Sell vacant Government buildings, sell assets buildings, such [as] court house in woody point, social services, old schools
Tourism in western NL is huge, untapped potential, economic generator, one ex in snowmobiling, we can offer wild outdoors, no restrictions, 300 kms of groomed trails to get to the wild, compete as any other region
Snowmobiling allowed in National park

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Potential for growth, especially in west coast, need to reach out to other provinces
Sell off crown land, pay for lot vs lease
In each community a person encouraged to sell firewood, taxes and more stumpage fees, need to offer bigger quotas of wood permits, allocations
Optional.....casino, lottery machines – minority comments
Get rid of the liquor corporation, sell it, privatize the service
Challenge to get people here, cost to get here, drive/ferry, air travel very expensive – subsidies that exist we need other ways to improve the systems to get people here, incentive
Look at taxes fees, corporate tax rate? Is the royalties and corporate tax rate comparable to other areas of the country, can they be increased – room to discussion
Make it easier to do business, could have more business activity – deregulate, cut bureaucracy, red tape, would increase revenues, ex. Wharf – fisheries, Environment and Conservation
Get rid of red tape – to help start a business, make it easier
Crown land - turn it over to municipalities, take shorter turn to sell it than if owned by government, takes too long when applying for land from government
Make it easier to purchase Crown Land. Takes forever. Streamline the process. Reduce the red tape.
Fishery. Whatever the Provincial Government needs to do to get back the quotas taken and reallocate the quotas to species and areas where stocks have recovered. Take quotas away from the offshore factory trawlers and reallocate to inshore. Better economic impact.
Fishery coincides with the Tourism. Great idea allowing fishers to sell directly to tourists.
Can't we have a saltfish market here again in NL?
[Stop] packaging of local product in foreign markets. Rocky Harbour fish plant closed.
Lead the way on rebuilding a sustainable fishery. Primary and secondary processing.
The Economy of NL is based upon the cheap Natural resources, need more secondary processing of product here in the Province.
Need to think small, instead of going for the big projects. For example, food security. Promote local agriculture to feed people on the island. Challenge is non-local often cheaper product.
Take up space vacated on the Gasoline Tax, until a time that oil prices stabilize or get better. Minimal.
[Increase] fees – Motor registration. Fishing permits.
Trail fees. Increase registration on snowmobiles and ATV's and redirect revenue to trail maintenance. These voluntary fees don't work.
Have we made a mistake on reversing the HST increase? Can we afford not to do it? Fairest tax that could be implemented. Better than Income Tax.
No young people getting into the Fishery. Young people are the life of any industry. [We] sell our fish too cheap [and should increase these costs]
Fogo. Handline fishing – [fisherpeople should] have a relationship with restaurants in Toronto to get the high end Price. Wouldn't work in current system. Would need to get cooperatives together on the fishery and get fishers to work together.
Lobster and Halibut program. From the Ocean to the plate. Great program. Need to look at more similar type programs.
Marine Atlantic. Need to revamp the entire service. First impression of tourists visiting. Very expensive, Food quality not there. Ferry systems in BC and Scotland that work far better Marine Atlantic.
9 miles on the Coast. [Look into the] tunnel concept. Technology exists [for this to be possible]
Season extension. Quad running the circle route. Port aux Basques to Argentia (while Ferry runs).
Spending money to make money. The tourism market in German speaking market of Germany,

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Sweden and Austria. Travel year round. Spend more money, stay longer and have about 6 weeks of vacation. Unexploited market. Average American stays one week. Average German speaking visit 3 weeks.
Even now, we spend most of our Tourism advertising dollars in Ontario. Need to take the advertising strategy further into Europe and US markets. Europe is totally unexploited right now.
Think the Provincial Government should have a direct involvement in marketing the fish in foreign markets. Look at the Fogo experience. Handling the fish. From the Ocean to the Plate. Such a program should be extended to our Blueberries or strawberries. Not limited to just the fishery. Broaden the horizons.
The quota that was reallocated to PEI. Seek to have reallocated back to this Province.
Look at average salary of all NL'ers. Anyone making a salary higher than that average should be reduced by 10% rollback. Including Corporations like Nalcor and Agencies, Boards and Commissions.
Change our current recycling program and use recyclables to produce products that can be used as a source of revenue – waste management. Plan can be a revenue generator.
Implement a small fee for visiting doctors. Cut down of strain on system, healthcare system. Co-pay system. Co-pay NL prescription plan – small fee.
Privatize government services. Hire contracting companies to deliver same or better services for less costs.
Implement mandatory retirement. i.e. high paid employee can be replaced upon retirement with a lower paid employee. Example city council St. John's.
Provincial ferry service to smaller towns/Belle Island/Fogo. Costs have to be increased so that residents pay more for their ferry services. If you choose to live "off the grid" you will be expected to pay more for travel on the ferry services.
Agriculture/fisheries [should be] better utilized
[Invest in] Windmills
Tourism [is an important revenue generator]
HST [is a way to increase revenue]
Corporate tax [is a way to increase revenue]
More money [should be] spent within the province - 95% of food [is] imported in our province – [increase] agriculture business – more healthy food
Non resident fishermen [should be] going through a license outfitter
Forestry increase [would mean] more quota for commercial operations
More [types of] commercial forestry should be looked [should be] regulations
Fishery, -stop other provinces from coming in to our province
Push the seal fishery by exporting to China
Regulations on our fishery [impact revenue]
Fix link (Labrador)
Invest in alternative energy rather than oil (wave, wind, solar) less environmental impact on west coast, could power the demand
Look at other countries for example of how wind innovation can work (Iceland) Reduce demand on hydro.
Coordinate [tourism] tours on a larger scale
Tour guides have to have publicity and help promote the area
Marble Mountain – create more of a full year destination
Community [should be taught] to promote [tourism destinations]

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Tax unused land owned by private [owners] (within a town, no tax bill if vacant)
Sell off assets
Sell more wood
Rather than lay-off take a look at early retirement packages (incentives) There are numerous public servants that are nearing the retirement age. Give them incentive to retire.
[Invest in] food security, agriculture - large and small scale.
[Invest in] the inshore fishery - incentive small scale and more local use
invest in arts and culture tied tightly to the tourist industry and lifestyle, a rich arts and culture entices people to move here and stay
[Invest in] greenhouses and farming
[Invest in] windmills
Educational system – young people mostly leave the island but are educated here – not building the province – negotiate incentive with other provinces for educated people moving to their provinces
Incentive for students to work for a period of time in Newfoundland - [with] free tuition
Government is putting a lot of money out there to get it started but there is no maintenance of the programs (tourism...) free tuition incentive
Invest more in tourism so that it is not finished – need some serious follow-up to these investments/programs
Create investment opportunities for young entrepreneurs and all entrepreneurs –those opportunities need to be in sectors that have potential – agriculture, tourism, fishery (service the tourism industry) better utilization of fish like mackerel (not for fish feed)
Tuition fees investment – government need to spend more money and time now for future students
Taxation – we could all stand to pay 1% more tax – look at other parts of the world – we do very well
Part of education should be living industry
Fishing industry so much cod this year in places, so unflexible (can't respond)
Province should be very careful that they not compromise industry that is making money now (tourism, fisheries) protecting National Parks to protect tourism/economic development (no fracking)
Fishermen are allowed to fish halibut one day – boats from Quebec can come across and fish all summer, fishermen in Newfoundland need a better quota
Still a chance for young people to learn how to fish
Wind generation – a young company now working in another province that was turned away from Newfoundland (because of Muskrat Falls)
People should have incentive to invest in wind energy – putting back into the grid – or transferring to the mainland
Gull island federal gov looking for ways to reduce greenhouse gases – why not go to federal gov and bring gull island online to reduce natural gases
Agriculture –local farmer biggest challenges to find workers on the farm
Diversification from oil – truly serious about the tourism industry now is the time to move forward
School system – more entrepreneurship, go to schools and encourage students staying in province, tourism is a viable industry
Co-op education program
Staffing in the tourism industry – once they get their ei they are done, need some solution for getting qualified and available staff
Accommodation for staffing tourism and culture industries – need some means to give incentive for providing building accommodations

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Marble Mountain, Is it making money? Should be investigating summer industries open up to private enterprise ie the zipline
Schools could use better counselling – lifeskills, to diversify the economy
Training in trades should be better, more encouraged in schools
Some trades are disappearing
Keep tuition low to continue attracting people from outside the province
Regulations today – years of experience required before able to work on your own – regulations too strict
[Improve employment environment] Employers are not hiring tradespeople because of the experience issue, Students not willing to work for lower wages for experience
Create some kind of education and industry independent from the rest of Canada and the world
Keen on the agriculture thing – sustainable – instead of shipping across the province not efficient or cost effective
[Increase] efficiencies online – providing service online
[Improve] newcomers medical care – only two doctors in St. John's for medicals for newcomers
[Improve and utilize Corner Brook's port] Corner Brook port has been destroyed – no way to create income - only bringing tourists via ships – cranes and such have been moved to St. John's – Corner Brook is in the perfect spot to serve Canada
[Hold] sporting events
Increase corporate taxes
Increase the HST by 2%
Toll booths for highway
Increase Hydro rates in Labrador
Renegotiate Churchill Falls
Keep your license plates rather than change them up in new cars
Privatize
Is there an opportunity to get further revenue from [the federal government]?
Build a refinery for our oil.
Need to erase payment bills for sale of our land
Need to increase fur production, wood pellet production
Work with Quebec regarding link

Q3. How can government be more innovative or efficient to provide quality services at lower costs?
[Increase revenue] need more money to do more
Some services not able to be made more innovative
Regional collection and services
More on line services, not for all, not all are users ,infrastructure needed to help more become users
Co-operate with other provinces, talk to partner provinces, get and share revenue with Quebec, Hydro , transportation and a tunnel,
[Look at alternatives to] Marine Atlantic – expensive, could have had bridge paid for with a \$1.50 toll.
Encourage fishers to get involved in fishery, need to get rid of the Fisher Harvester Certification Board. Minority comments
[Look at] Social assistance [policies]– [Some are] using government money to pay for travel to doctors but do other things

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Get rid of Government studies that are not necessary – determining the species (Wolf)
[More leadership] If you don't make a decision, you will never get criticized
They need to have better engineers to determine better technology in developing roads
Culverts needs to be concrete
[Increase] accountability
[Cut jobs] Too many people employed in our government
Do away fish farming in NL –destroys habitat, do not work
Explore farming
Streamlining administration. Reducing red tape. Purchase of Crown lands.
Think small. Look heavier at the smaller local economies. Look at the Fogo island. Creating a niche Market for NL salt fish. Needs to focus on the Marketing. Don't want it going back to large corporations. Not looked at as biomass. Look at it as individual fish.
As much Cod back now as was previously. NL'ers sitting with no quota. Fishers from PQ and the Gaspé Bay peninsula fishing away at it.
No such thing as dumping fish as a by product. How do we address to ensure that people are not deliberately overfishing. Idea – Require the by catch be tagged, reported and tracked to see who is overfishing. How do we tackle the by catch problem?
[Consider administration of] Fish quotas, can't be managed on paper.
[Evaluate spending] Spending dollars to save pennies.
Investing money in alternative sources of energy other than oil.
[Consider] Muskrat Falls. Looks like a sinkhole. The wages have been so out of proportion on this Project. Happy Valley Goose Bay, lost significant staff. Muskrat Falls being managed by SNC Lavelin.
NL should be world leaders in Energy Innovation.
Why not allow more energy generation and sale back to the Grid.
Privatization and amalgamation of services provided by government. Better use of present resources across different government agencies.
Government has to be innovative in the way they lay people off. Need to plan how to cut.
[Provide] incentives to stay in rural welcoming communities ([especially for newcomers such as] Syrians)
Resources to students, training doctors to keep in province
Better to cut program sometimes in province than slash 30% and strip
Prioritize long term care
Prioritize snowclearing
Prioritize ambulance
Prioritize public sector ([but] look at all Government departments)
Prioritize net metre energy
Generate the economy
Give older employees who started with government at an older age, who do not have a lot of service, severance packages to get out of job and younger people to get on.
Protect existing sustainable revenue generators so that they are not compromised by money generally or saving efforts. For example, establish a protective buffer zone around Gros Morne National Park so that mineral, oil, or other industrial activity does not impinge on the park and shut down the billion dollar a year brought to the province by tourism.
Review ferry operation, seems very inefficient
[Utilize] healthcare teams

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Focus on preventative and community health - achieve healthy lifestyle [through] more community-based health solutions involving all ages
Immigration and workers – quality services, at a lower cost – we lose doctors who come and go to rural areas – no incentives to stay – need to create an appealing environment for the families to stay in these areas
[improve apprenticeship program. We are] losing money in the training certification when they move on
Part of efficiency will come on the back of the public service – hope it will be done properly – maybe through an independent consultant ie third party, to make those decisions so that the decisions make sense
Should not just have to slash indiscriminately
Almost better to cut a program than slash by 30%
Any new programs should have objective deliverables and outcomes – accountability – need to have an understanding about why you are investing in programs that can reported on. Each department need to have this built in and people receiving money need to understand what is required
Some of the inefficiencies – physicians sometimes no one there, revolving door. Doing a better job of targeting individuals who want the lifestyle that is on offer in rural area
[Improve planning] All units of government, if going to do a job – transportation, hydro – number of people required to do a job is not well planned
Is there an industry area in newfoundland to move into a national gap to provide a quality service – do a scan for niche opportunities
Accessibility to the island for tourists limited, expensive
Reduce the # of departments/branches – review departmental cost of environment – better management of services in department
Reduce grants to special interest groups
Municipality purchased flow station, why?
[Look at government responsibility per level] Provincial government overlapping with federal programs, not necessary.
Inspectors for computers and products should overlap.
Dialysis for more communities rather than travel by taxi
Use of government vehicle for personal use [should be stopped]
[We need better] management of purchasing equipment/assets
Invest in Cow Head Theatre
[Build a] fixed link to Labrador
Retention of doctors and retaining local doctors [is important] along with interns, reduce students of doctor and caseloads
Utilize the use of nurse practioners (especially in rural core)
Address training for volunteer fire fighters to respond as first responders
Tender act – [implement] multi-year tendering

Q 4. Is there anything else that you would like to suggest/add to the discussion?
Reduce some of the large salaries, start at the top
Cut some of the paperwork in permits, such as forestry
Don't agree [with] nurses working 12 hours

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Need more doctors
Ambulance services not good in Woody Point
Too many chiefs at hospital management level
Department of Fisheries and Aquaculture inspectors – plants under Canada Foundation for Innovation, have two lots of inspectors, federal and provincial
Fishery, Toursim and stop blindly following corporation.
Government should be run more like a Business. Know we have to make cuts, know we have to save money, but middle class and down should not bear burden.
Government needs to assess their departments and determine how to affectively cut costs. Don't do say a 30% cut but see what departments can be cut and still deliver affective services.
Individual cost saving measures [amongst government employees) including use of phones and other equipment
Improve service redundancy in government, [especially] senior level administration
Consider [having] less departments and review how the \$ is spent in the departments
[Examine] the role the federal government can play in generating revenue
Be remiss if didn't mention the persistent but very polite lobbying for a million toward a new facility for the Gros Morne Theatre Festival
Better cell tower in Green Point/Cow Head is needed without much cost
Infrastructure money will cost structure change?
Review government management staff of government departments for lower costs
people on fixed income will feel the crunch
[Implement] tax on sugary food
No provincial tax, government sales tax