

Newfoundland and Labrador Sports Centre

Annual Report 2021-22

Message from the Chair

As Chair of the Board for the Newfoundland and Labrador Sports Centre, I am pleased to present its annual report for the fiscal year 2021-22. The annual report has been prepared and is submitted in accordance with the obligation as a category three entity under the **Transparency and Accountability Act**. My signature below is indicative of the Board's accountability for the actual results reported within this document.

Sincerely,

A handwritten signature in blue ink, consisting of several loops and a long horizontal stroke extending to the right.

Tom Godden
Chairperson

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Entity Overview

Organizational Structure

The Newfoundland and Labrador Sports Centre (NLSC) is a high-quality sports facility located in St. John's and officially opened in July 2008. Its construction was funded by three levels of government, the sports community and the private sector. An annual operating grant is provided by the Government of Newfoundland and Labrador through the Department of Tourism, Culture, Arts and Recreation (TCAR).

Lines of Business

The three primary lines of business for the NLSC are as follows:

Operation of the Sports Centre: The NLSC operates seven days per week and as such, the daily operations of such a facility require a great deal of time and focus. This includes the management of human resource issues, maintenance of the centre, managing bookings, procuring required items and the management of information technology needs, among others.

Athlete Development and Training: The NLSC complex includes two buildings – a multi-purpose indoor training facility (the PowerPlex) and a high performance centre (Dr. Noel Browne High Performance Centre). These facilities enable athletes and teams to access training space and to help achieve a higher level of athletic success.

Sport Event Hosting: The NLSC complex serves as a venue to host provincial, national and international competitions for Newfoundland and Labrador.

Mandate

The NLSC is a Provincial Crown Corporation designated as a category three entity under the **Transparency and Accountability Act** for the 2020-23 planning cycle. The mandate of the NLSC Board, as described under the objectives of the corporation, is:

- a) To manage, maintain and operate the NLSC;
- b) To provide a high-quality facility that allows Newfoundland and Labrador Provincial Sports Organizations (PSOs) the opportunity to implement and develop programs through training and competition; and,
- c) To provide a high performance program that promotes and supports increased physical conditioning, skill development and overall athlete development.

The NLSC remains one of the largest indoor training facilities in Atlantic Canada. It serves as the province's primary venue for athlete training and development, as well as the venue for hosting provincial, national, and international competitions for the more than 70,000 athletes, coaches and administrators that make up Sport Newfoundland and Labrador (Sport NL). The NLSC includes two separate facilities on the same site:

1. The PowerPlex: an indoor training facility which provides athletes with access to a 2,944 square metre (32,000 square foot) gymnasium, which is large enough to have four basketball, seven volleyball or seven badminton courts playable at any one time. Additional areas include a combat room, locker and shower rooms. The PowerPlex was expanded in 2016 to include a 70' x 70' artificial sports turf area, which has been named Benvon's Room.
2. The Dr. Noel Browne High Performance Centre: this facility is an extension to the adjacent Swilers Rugby Club. This area primarily includes a professional level strength and conditioning area, known as Riley's Room, on par with many of North America's professional sports teams' facilities. Riley's Room was expanded in 2016 to double the size of the strength and conditioning area from 2,500 square feet to 5,000 square feet. The Dr. Noel Browne High Performance Centre also includes a multi-purpose meeting room and three offices.

Staff and Budget

The NLSC employed 12 staff in 2021-22; three full-time permanent, four part-time permanent and five part-time temporary. Of the 12 staff, two were female and ten were male.

The NLSC is managed by a Board of Directors appointed by the Lieutenant-Governor in Council. The Board of Directors is comprised of 13 members: chairperson, six representatives appointed by the Provincial Government and six board members, drawn from the sport and recreation community and who have extensive experience in the field.

The annual expenditure for the NLSC fiscal year April 1, 2021 to March 31, 2022 was \$887,030.

(Please see Financial Information section: NLSC Audited Financial Statements March 31, 2022).

Board of Directors

At the end of this reporting period, March 31, 2022, the Board consisted of the following members:

Chairperson: Tom Godden

Members:

Tanya Haywood, City of St. John's

Sandy Hickman, City of St. John's

Gary Martin, Sport Newfoundland and Labrador

Laura Pottle, Sport Newfoundland and Labrador

Dennis Clarke, Swilers Rugby Club

Dr. Noel Browne, Swilers Rugby Club

Andrew Bruce, Community Representative

Sheena McCrate, Community Representative

Winston Jenkins, Community Representative

Roger Head, Community Representative

Colin Sullivan, Community Representative

Michelle Healey, Department of Tourism, Culture, Arts and Recreation

Physical Location

Rod Snow, Executive Director and High Performance Director

NL Sports Centre

100 Crosbie Road

St. John's, NL, A1E 2X3

Email: rodsnow@gov.nl.ca

Telephone: 709-729-6580

Website: www.nlsportscentre.ca

Highlights and Partnerships

Highlights

The NLSC made great strides in 2021-22. The relaxation of COVID-19 restrictions allowed for a significant increase in activities compared to the previous two years. The pandemic had an impact during the reporting period with respect to reduced capacities and provincial sport competitions. The only full shutdowns that occurred were over the Christmas and New Year periods. The NLSC and the broader sport community continued to focus on safely executing sport programming within the existing Public Health Guidelines. A high level of coordination between Public Health, the TCAR Recreation and Sport Division, the NLSC, SportNL, and PSOs allowed for the smooth development of safe Return to Sport Plans that would accommodate local tournaments and competition in addition to skills and drills type training.

Most significantly, updated Public Health guidance allowed for the NLSC to resume two very popular programs;

- The Active Start Program was cancelled as a result of the pandemic. Active Start is a free program for pre-school aged children that provides a safe indoor environment for parents and kids to have an opportunity for fun and physical activity in the province's biggest gymnasium.
- The NL Cardiac Rehabilitation Association (NLCRA) restarted their walking program at the NLSC. The NLCRA Walking Program accommodates over 100 recovering cardiac surgery patients, three days per week, for 1.5-2 hour walking sessions. The program allows the NLCRA clients, who are mostly 65 years of age and older, to access quality recreation spaces to increase physical activity levels.

With the NLSC confirmed to host wrestling and basketball at the 2025 Canada Summer Games in St. John's, the centre continues to work with the Host Committee to ensure the NLSC and its facilities meet or exceed the standards required for Canada Games competition.

Partnerships

The NLSC works with various partners to provide programming that benefits both sport and the broader community. Some of the vital partnerships, developed since the NLSC's opening in 2008, were paused in 2020-21. However, new partnerships were also stimulated by the pandemic.

The NLSC has built upon the partnership established with Cygnus Gymnastics in the summer of 2020 to host full time physical activity day camps using Sports Centre facilities. The partnership with Cygnus Gymnastics has further developed to include facilitating the resumption of the popular NLSC Active Start Program that ceased in 2020. The NLSC and Cygnus Gymnastics were successful in securing a community grant from the City of St. John's to assist with Active Start program costs to ensure it remained free to all children and families that accessed it.

The NLSC continues to partner with several justice-related organizations to ensure high quality facilities and equipment are available for training and recruitment. These organizations include:

- Royal Newfoundland Constabulary (RNC)
- Canada Border Services Agency (CBSA)
- Department of Fisheries and Oceans (DFO)

The NLSC and The Swilers Rugby Football Club are located on the same site and share access to and facilities in the Dr. Noel Browne High Performance Centre. The NLSC and Swilers share equipment, facilities, and human resources to benefit both

entities. This partnership includes outdoor maintenance and general upkeep of the grounds.

Report on Performance

In consideration of the mandate and financial resources of the NLSC, the Board intends to report on the strategic issue and objective below, through its annual reports, for each fiscal year of this plan (2020-21, 2021-22 and 2022-23).

The NLSC facilitates sport development by providing safe, high quality sport programs and facilities. It is also the primary venue for PSOs for training, competition, and athlete improvement. This work is in support of Government's strategic direction of Healthier People.

Objective 2021-22

By March 31, 2022, the NLSC will have provided safe high-quality sport facilities and programs for Provincial Sports Organizations.

Indicator 1: Coordinated with PSOs and developed safe return to sport plans that follow Public Health Guidelines.

The NLSC continued to work closely with SportNL and many PSOs to recognize and implement Public Health measures as they transitioned through alert levels. Generally, as the reporting period progressed Public Health measures decreased. The exception being, the limited shut down during the 2021 holiday period.

The NLSC and PSOs collaborated to develop sport plans that provided safe facility operations and programming, even though a review by TCAR's Recreation and Sport Division and Public Health was no longer required. All Return to Sport Plans ensured programs could operate and expand as Public Health guidance became available.

Near the end of the reporting period, on March 14, 2022, most Public Health restrictions that had significantly impacted NLSC operations, and sport in general, were lifted. The NLSC has continued many of the important strategies to prevent the spread of COVID-19, including emphasizing personal hygiene for staff and users, using gloves and masks, and modifying traffic flow to mitigate contact between groups.

Indicator 2: Hosted sporting activities for multiple PSOs.

The 2021-22 fiscal year saw a significant increase in sport activities and some competition at the NLSC. Though a return to pre-pandemic levels was not realized, the NLSC still accommodated a great deal of sport and recreation programming including a reintroduction to some competition. No regional, provincial, Atlantic or national indoor competitions took place during the reporting period. The NLSC assisted in hosting a Rugby World Cup Qualifying game between Canada and the USA at the Swilers Rugby Club in September 2021 by providing access to its high-quality training facilities for both national teams.

During the reporting period, 17 PSOs and their member clubs, along with multiple non-PSO registered clubs and organizations accessed the NLSC facilities. In addition, ten non-sports related organizations including health care, justice, education, and community based organizations accessed NLSC facilities and programs.

2022-23 Objective and Indicators

By March 31, 2023, the NLSC will have provided safe high-quality sport facilities and programs for PSOs.

Indicator 1: Coordinated with PSOs and developed safe return to sport plans that follow Public Health Guidelines.

Indicator 2: Hosted sporting activities for multiple PSOs.

Indicator 3: Undertook a policy review and updated and developed new policies where necessary.

Opportunities and Challenges

Opportunities

1. Meeting Programming and Competition Demands: With Public Health restrictions lifted, it is anticipated that there will be a high demand for sport and recreation programming. The NLSC has to be proactive to accommodate programming and competition demands with many PSOs.
2. 2025 Canada Summer Games : With the 2025 Canada Summer Games in St. John's, opportunities exist for further development and improvement in two areas:
 - New and existing NLSC facilities and equipment: The NLSC will ensure all Canada Games standards are met as it showcases its facilities to athletes and visitors. The NLSC will work closely with the Provincial Government and the City of St. John's Host Committee to ensure it capitalizes on all improvement opportunities. The NLSC is well positioned to plan, manage and operate new facilities for training and sport development, and competition during the games, as it has demonstrated success with similar facilities.
 - Athletes and Sport Excellence: The NLSC's Canada Games High Performance Program will ensure athletes and teams preparing for the 2025 Canada Summer Games have access to the resources necessary for success. The NLSC will work with the province's Sport Excellence Committee to ensure performance goals are met.

3. Reliance and comfort with technology based virtual meeting platforms are now widely acceptable and allow organizations convenience and potential cost savings in completing certain business activities and operations. The NLSC will continue to offer virtual meeting opportunities for staff, board members and partners to enhance convenience and any possible savings.

Challenges

1. The NLSC will need to be proactive and creative to accommodate and coordinate increased programming demands for optimized training and competition. The interruption of sports competition for the past two years, at regional and national levels, will result in increased facility demand as National Sports Organizations and PSOs compete to host multi-level competitions.
2. Due to the COVID-19 pandemic, the lack of provincial, regional and national competition has left a void in athlete development within the NLSC's High Performance Program. The NLSC will need to work with PSOs and Canada Games programs to prepare participants for high-level competition.

Financial Information



NEWFOUNDLAND AND LABRADOR
SPORTS CENTRE INC.

FINANCIAL STATEMENTS

MARCH 31, 2022

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NOSEWORTHY CHAPMAN

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MANAGEMENT'S REPORT

Managements Responsibility for Newfoundland and Labrador Sports Centre Inc. Financial Statements

The accompanying financial statements are the responsibility of the management of Newfoundland and Labrador Sports Centre Inc. and have been prepared in accordance with Canadian generally accepted accounting principles established by the Public Sector Accounting Board (PSAB) of the Chartered Professional Accountants of Canada. Management is responsible for the integrity and objectivity of these statements, all the notes to the financial statements, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that transactions are properly authorized, assets are safeguarded, and liabilities are recognized.

Management is also responsible for ensuring that transactions comply with relevant policies and authorities and are properly recorded to produce timely and reliable financial information.

The Board is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal controls and exercises these responsibilities through participation in board meetings. The board members review internal financial statements on a quarterly basis and external audited financial statements on an annual basis.

Noseworthy Chapman as Newfoundland and Labrador Sports Centre Inc.'s appointed external auditors, have audited the financial statements. The auditor's report is addressed to the Board of Directors and appears on the following page. Their opinion is based upon examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures they consider necessary to obtain reasonable assurance that the financial statements are free of material misstatement and present fairly the financial position and the results of the Newfoundland and Labrador Sports Centre Inc. in accordance with Canadian public sector accounting standards.

On behalf of the for Newfoundland and Labrador Sports Centre Inc.



Board Chair



Executive Director

NOSEWORTHY CHAPMAN

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INDEPENDENT AUDITORS' REPORT

To the Board of Newfoundland and Labrador Sports Centre Inc.

We have audited the financial statements of Newfoundland and Labrador Sports Centre Inc. (the Organization), which comprise the statement of financial position as at March 31, 2022, and the statements of operations and accumulated surplus and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2022, and the results of its operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Organization, therefore, we were not able to determine whether any adjustments might be necessary to donations revenue, excess of revenues over expenditures, and cash flows from operations for the year ended March 31, 2022, current assets and net assets as at March 31, 2022. Our audit opinion on the financial statements for the year ended March 31, 2021 was modified accordingly because of the possible effects of this limitation of scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.



Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.


Chartered Professional Accountants
St. John's, NL
June 14, 2022

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Financial Position
Year Ended March 31, 2022**

	2022	2021
FINANCIAL ASSETS		
Cash	\$ 292,471	\$ 196,699
Temporary investments	305,927	305,130
Accounts receivable	63,393	64,643
	661,791	566,472
LIABILITIES		
Payables and accruals (Note 4)	90,123	50,575
Deferred contributions (Note 5)	384,665	400,683
Government remittances payable	34,910	13,323
Promissory note payable (Note 6)	52,221	104,442
	561,919	569,023
Net financial liabilities	\$ 99,872	\$ (2,551)
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 7)	\$ 7,055,589	\$ 7,306,478
Prepaid expenses	3,738	3,507
	7,059,327	7,309,985
ACCUMULATED SURPLUS	\$ 7,159,199	\$ 7,307,434
Accumulated surplus comprised of:		
Unrestricted net assets	\$ 7,159,199	\$ 7,307,434

On Behalf of the Board:



Chairperson



Director

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Operations and Accumulated Surplus
Year Ended March 31, 2022**

	Budget 2022 (Unaudited)	2022	2021
REVENUES			
Government grants (Note 8)	\$ 413,600	\$ 416,618	\$ 505,726
Rental	280,000	320,861	208,419
Donations	-	465	-
Interest	650	797	641
Miscellaneous	-	54	-
	694,250	738,795	714,786
EXPENDITURES			
Advertising and promotion	\$ 900	\$ 374	\$ 674
Amortization	250,889	250,889	250,889
Insurance	3,900	4,096	3,880
Interest and bank charges	175	180	560
Interest on promissory notes	3,000	2,549	4,144
Memberships	300	510	359
Miscellaneous	3,700	2,328	2,096
Office	3,000	3,383	2,524
Online booking maintenance	2,100	2,682	2,085
Professional fees	6,325	6,834	6,325
Property taxes	2,500	2,000	1,869
Repairs and maintenance	69,006	92,046	57,683
Salaries and wages	363,500	365,956	299,660
Security	900	916	872
Supplies	36,361	19,050	19,710
Telephone	500	410	218
Training	400	-	880
Utilities	136,371	132,064	115,805
Vehicles	2,000	763	405
	885,827	887,030	770,638
ANNUAL DEFICIT	\$ (191,577)	\$ (148,235)	\$ (55,852)
Accumulated surplus, beginning of year		7,307,434	7,363,286
Accumulated surplus, end of year		\$ 7,159,199	\$ 7,307,434

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Changes in Net Financial Assets
Year Ended March 31, 2022**

	Budget 2022 (Unaudited)	2022	2021
Annual deficit	\$ (191,577)	\$ (148,235)	\$ (55,852)
Changes in tangible capital assets			
Acquisition of tangible capital assets	-	-	(23,734)
Amortization of tangible capital assets	-	250,889	250,889
	-	250,889	227,155
Change in other non-financial assets			
Net acquisition of prepaid expenses	-	(231)	446
	-	(231)	446
Increase in net financial assets		102,423	171,749
Net financial liabilities, beginning of year		(2,551)	(174,300)
Net financial liabilities, end of year		\$ 99,872	\$ (2,551)

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Statement of Cash Flows**
Year Ended March 31, 2022

	2022	2021
Operating transactions		
Cash receipts from government and customers	\$ 722,765	\$ 664,949
Cash paid to suppliers and employees	(572,508)	(521,903)
Donations received	465	-
Interest received	797	641
Interest and bank charges paid	(2,729)	(4,704)
Cash provided by operating transactions	148,790	138,983
Capital transactions		
Purchase of tangible capital assets	-	(23,734)
Cash used in capital transactions	-	(23,734)
Financing transactions		
Repayment of promissory note	(52,221)	-
Cash used in financing transactions	(52,221)	-
Increase in cash during year	96,569	115,249
Cash position, beginning of year	501,829	386,580
Cash position, end of year	\$ 598,398	\$ 501,829
Cash consists of:		
Cash	\$ 292,471	\$ 196,699
Temporary investments	305,927	305,130
	\$ 598,398	\$ 501,829

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Notes to the Financial Statements****Year Ended March 31, 2022**

1. GENERAL AND COVID-19

Newfoundland and Labrador Sports Centre Inc. (the "organization") was incorporated under the Corporations Act of Newfoundland and Labrador on April 3, 2008. The organization is a Provincial Crown Corporation that provides a training centre for all sports available to the youth of the Province of Newfoundland and Labrador.

The outbreak of the Coronavirus Disease 2021, or COVID-19, has spread across the globe and is impacting worldwide economic activity. This global pandemic poses the risk that the organization or its clients, employees, contractors, suppliers, and other partners may be unable to conduct regular business activities for an indefinite period of time. While it is not possible at this time to estimate the impact that COVID-19 could have on the organization's business, the continued spread of COVID-19 and the measures taken by the federal, provincial and municipal governments to contain its impact could adversely impact the organization's business, financial condition or results of operations. The extent to which the COVID-19 outbreak impacts the organization's results will depend on future developments that are highly uncertain and cannot be predicted, including new information that may emerge concerning the spread of the virus and government actions.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of accounting

The organization is classified as an Other Government Organization as defined by Canadian Public Sector Accounting Standards (PSAS). These financial statements are prepared by management in accordance with generally accepted accounting principles for provincial reporting entities established by the Canadian Public Sector Accounting Board (PSAB). The organization does not prepare a statement of re-measurement gains and losses as the organization does not enter into relevant transactions or circumstances that are addressed by that statement.

Cash

Cash includes cash in bank and balances with financial institutions, net of overdrafts.

Temporary investments

Temporary investments consist of guaranteed investment certificates with maturities of less than a year.

Tangible capital assets

Tangible capital assets are recorded on the Statement of Financial Position at cost and are amortized as follows:

Building	40 years	straight-line method
Equipment	5 years	straight-line method

Tangible capital assets are written down when conditions indicate that they no longer contribute to the organization's ability to provide goods and services, or when the value of future economic benefits associated with the tangible capital assets are less than their net book value. The net write-downs are accounted for as expenses in the statement of operations.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Notes to the Financial Statements****March 31, 2022**

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Prepaid expenses

Prepaid expenses include amounts paid in advance for services, insurance, and workers compensation and are charged to expense over the periods expected to benefit from it.

Financial instruments

The organization's financial instruments recognized in the statement of financial position consist of cash, temporary investments, accounts receivable, payables and accruals, government remittances payable and promissory note payable. The organization generally recognizes a financial instrument when it enters into a contract which creates a financial asset or financial liability. Financial assets and financial liabilities are initially measured at cost, which is the fair value at the time of acquisition.

The organization subsequently measures all its financial assets and financial liabilities at cost or amortized cost. Receivables are classified as loans and accounts payable are classified as other financial liabilities. Both are measured at amortized cost.

The organization's carrying value of cash, temporary investments, accounts receivable, payables and accruals and promissory notes payable approximates its fair value due to the immediate or short term maturity of these instruments.

Revenues

Government transfers with stipulations restricting their use are recognized as revenue when the transfer is authorized and the eligibility criteria are met by the organization, except when and to the extent the transfer gives rise to an obligation that constitutes a liability. When the transfer gives rise to an obligation that constitutes a liability, the transfer is recognized in revenue when the liability is settled.

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Rental revenue is recognized on the accrual basis in accordance with the terms of the corresponding lease agreements.

Interest revenue is recognized on the accrual basis as earned.

Donation revenue is recognized when received.

Expenditures

Expenditures are reported on an accrual basis. The costs of all goods consumed and services received during the year are expensed.

Inter-entity transactions

Inter-entity transactions are transactions between commonly controlled entities.

Inter-entity transactions are recorded at the exchange amount when they are undertaken on similar terms and conditions to those adopted if the entities were dealing at arm's length.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Notes to the Financial Statements
March 31, 2022**

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Measurement uncertainty

The preparation of financial statements in conformity with Canadian public sector accounting standards, requires management to make estimates and assumptions that affect the reporting amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Items requiring the use of significant estimates include the expected future life of tangible capital assets.

Estimates are based on the best information available at the time of preparation of the financial statements and are reviewed annually to reflect new information as it becomes available. Measurement uncertainty exists in these financial statements. Actual results could differ from these estimates.

3. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the organization's risk exposure and concentration as of March 31, 2022.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The organization is exposed to credit risk from customers. In order to reduce its credit risk, the organization reviews a new customer's credit history before extending credit and conducts regular reviews of its existing customers' credit performance. An allowance for doubtful accounts is established based upon factors surrounding the credit risk of specific accounts, historical trends and other information. The organization has a significant number of customers which minimizes concentration of credit risk.

4. PAYABLES AND ACCRUALS

	2022	2021
Accounts payable	\$ 63,753	\$ 26,769
Accrued liabilities	26,370	23,806
	\$ 90,123	\$ 50,575

5. DEFERRED CONTRIBUTIONS

Deferred contributions represent government transfers received with associated stipulations relating to specific projects or programs, resulting in a liability. These transfers will be recognized as revenue in the period in which the resources are used for the purpose specified and the liability is settled.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

**Notes to the Financial Statements
March 31, 2022**

6. PROMISSORY NOTE PAYABLE

Promissory note payable to a private individual in the amount of \$52,221 (2021 - \$104,442), bearing interest at prime plus 0.5% annually with monthly interest payments.

Principal repayment terms in respect of the promissory note to a private individual are as noted below:

- Payment of the amount of funding received from the Government of Newfoundland and Labrador allocated solely for the extension to the Centre and the Benvon's Room.
- Payment of the HST rebate received on the extension to the Centre and the Benvon's Room.
- Annual payment of the income received from the rental of the Benvon's Room to a maximum of the Centre's Adjusted Annual Surplus (calculated as the annual surplus per the Statement of Operations and Accumulated Surpluses plus annual amortization expense)
- Additional principal payments at the discretion of the Board.

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.**Notes to the Financial Statements
March 31, 2022**

7. TANGIBLE CAPITAL ASSETS

	2022			
	Land	Building	Equipment	Total
Cost				
Opening balance	\$ 280,000	\$ 9,845,698	\$ 572,344	\$ 10,698,042
Additions	-	-	-	-
Closing balance	280,000	9,845,698	572,344	10,698,042
Accumulated amortization				
Opening balance	-	2,838,207	553,357	3,391,564
Amortization	-	246,143	4,746	250,889
Closing balance	-	3,084,350	558,103	3,642,453
Net book value	\$ 280,000	\$ 6,761,348	\$ 14,241	\$ 7,055,589
				2021
	Land	Building	Equipment	Total
Cost				
Opening balance	\$ 280,000	\$ 9,845,698	\$ 548,610	\$ 10,674,308
Additions	-	-	23,734	23,734
Closing balance	280,000	9,845,698	572,344	10,698,042
Accumulated amortization				
Opening balance	-	2,592,065	548,610	3,140,675
Amortization	-	246,142	4,747	250,889
Closing balance	-	2,838,207	553,357	3,391,564
Net book value	\$ 280,000	\$ 7,007,491	\$ 18,987	\$ 7,306,478

NEWFOUNDLAND AND LABRADOR SPORTS CENTRE INC.

**Notes to the Financial Statements
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8. RELATED PARTY TRANSACTIONS

The organization received an annual operating grant from the Government of Newfoundland and Labrador in the amount of \$411,600 (2021 - \$411,600). The organization also received special purpose grants from the Government of Newfoundland and Labrador totaling \$24,000 of which \$24,000 is deferred.

9. BUDGET FIGURES

Budget figures have been provided for comparison purposes and have been derived from the estimates approved by the Board of Directors.

