

**Newfoundland and Labrador
Sports Centre Inc.**

Activity Plan 2026-29

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Chairperson's Message

On behalf of the Board of Directors, I am pleased to submit the Newfoundland and Labrador Sports Centre Inc. 2026-29 Activity Plan for the period of April 1, 2026, to March 31, 2029. The plan has been prepared in compliance with the **Transparency and Accountability Act**, under which the Sports Centre is classified as a category 3 entity.

In the development of this plan, the Board has considered the mandate of the Department of Tourism, Culture, Arts and Recreation, the strategic directions of the Provincial Government, and the Board's primary objective to conduct overall management, maintenance and operation of the Sports Centre. This will ensure a high-quality facility that allows Newfoundland and Labrador Provincial Sports Organizations the opportunity to implement and develop programs through training and competition. In addition, the Sports Centre will endeavour to provide a high-performance program that promotes and supports increased physical conditioning, skill development and overall athlete development.

My signature below is indicative of the Board's accountability for the preparation of this plan and the achievement of the objectives therein.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tom Godden', with a long horizontal flourish extending to the right.

Tom Godden
Chairperson

Overview

The Newfoundland and Labrador Sports Centre Inc. (Sports Centre) is a Provincial Crown Corporation responsible for the operation of high-quality athletic training and competition facilities that support provincial, national, and international sport development. Since its inception in July 2008, the Sports Centre has served more than 85,000 athletes, coaches, and sport administrators annually and facilitates over 335,000 participant visits per year, not including spectators. In August 2025, it also hosted multiple sports for the 2025 Canada Summer Games. The Sports Centre operates multiple facilities, including:

PowerPlex

The PowerPlex is a multipurpose indoor training facility designed to meet the needs of the province's elite and developing athletes. It features a 2,944 square metre gymnasium capable of supporting multiple court configurations, a combat room, locker and shower facilities, and a 600 square metre turf area with bleacher seating and dedicated washrooms. Major upgrades completed in 2017 expanded functional training space and improved the quality of user amenities. For the 2025 Canada Summer Games, several upgrade projects were completed including a new top-roll curtain, new wall padding, locker room lighting and landscaping.

Dr. Noel Browne High Performance Centre

The Dr. Noel Browne High Performance Centre, connected to the Swilers Rugby Club, provides a world class strength and conditioning environment comparable to facilities used by professional sport organizations. The Performance Centre includes a multipurpose meeting room, office space, and extensive high performance training areas, including a 270 square metre expansion completed in 2017.

Fortis Canada Games Complex

In 2025, the Sports Centre assumed operational responsibility for the newly constructed Fortis Canada Games Complex, a major legacy project of the 2025 Canada Summer Games. Built with more than \$34 million in joint federal, provincial, and municipal investment, the Complex expands the Sports Centre's capacity to support long-term sport development in Newfoundland and Labrador. The Fortis Canada Games Complex includes:

- A Class II IAAF certified 400 metre, eight lane outdoor track and integrated throwing area.
- A FIFA Quality Pro-certified artificial soccer turf field suitable for high performance

training and competition.

- A modern indoor training facility with administrative space, storage, locker rooms, and accessible washrooms.

The facility was developed to support the 2025 Canada Summer Games but is designed to provide long-term benefits to the provincial sport system by increasing access to high performance outdoor and indoor training infrastructure.

Staff and Budget

The Sports Centre's budget for 2026-27 is \$1.9 million, which includes a provincial operating grant of \$1.3 million. Provincial appropriations provide for the operation of the Sports Centre's facilities. As of April 1, 2026, the Sports Centre staff comprises 11 full-time and 16 part-time employees.

Board of Directors

The Board of Directors is composed of individuals from across the sport and recreation sector who bring extensive knowledge and experience to the organization. As of April 1, 2026, the Board consisted of the following members:

- Tom Godden (Chairperson);
- Tom Davis (City of St. John's Council Representative);
- Blair White (Sport NL Representative);
- Aaron Flood (Sport NL Representative);
- Dennis Clarke (Swilers Rugby Club Representative);
- Dr. Noel Browne (Swiler's Rugby Club Representative);
- Andrew Wright (TCAR Representative);
- Andrew Bruce (Community Representative);
- Roger Head (Community Representative);
- Sheena McCrate (Community Representative);
- Colin Sullivan (Community Representative); and
- Winston Jenkins (Community Representative)

For more information on the Sports Centre, please contact:

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Mandate

The mandate of the Sports Centre's Board, as described under the objects of the corporation, is:

- a) To manage, maintain and operate the Newfoundland and Labrador Sports Centre Inc.;
- b) To provide high-quality facilities that allow Newfoundland and Labrador Provincial Sports Organizations the opportunity to implement and develop programs through training and competition; and,
- c) To provide a high-performance program that promotes and supports increased physical conditioning, skill development and overall athlete development.

Lines of Business

The three primary lines of business for the Sports Centre are as follows:

Operation of the Sports Centre's Facilities (PowerPlex, Dr. Noel Browne High Performance Centre and Fortis Canada Games Complex): The Sports Centre facilities operate seven days per week and, as such, the daily operations require a great deal of time and focus. This includes the management of human resource issues, facilities maintenance, managing bookings, procuring required items and information technology management, among others.

Athlete Development and Training: The Crosbie Road complex includes two buildings – a multi-purpose indoor training facility (the PowerPlex) and a high-performance centre (Dr. Noel Browne High Performance Centre). The Fortis Canada Games Complex includes internationally certified athletics and soccer facilities as well as indoor training

spaces. These facilities enable athletes and teams to access training space and to help achieve a higher level of athletic success.

Event Hosting: The Sports Centre complexes serve as venues to host provincial, national and international competitions for Newfoundland and Labrador.

Primary Clients

The Sports Centre is overseen by a board and represents a partnership among two levels of government (Provincial and Municipal), the Sports Community and the Private Sector. Because of this, the Centre has a diverse range of primary clients, including:

- Provincial Sport Organizations;
- Sport and Recreation Organizations (Sport Newfoundland and Labrador, School Sport Newfoundland and Labrador, and Recreation NL);
- Department of Tourism, Culture, Arts and Recreation ;
- Department of Justice and Public Safety;
- Law Enforcement and The Royal Newfoundland Constabulary;
- City of St. John's;
- Newfoundland and Labrador elite athletes;
- Newfoundland and Labrador schools;
- Memorial University of Newfoundland and Labrador, particularly the School of Human Kinetics and Varsity Athletics;
- Multiple Health Care Organizations and Community Groups;
- Cardiac patients and seniors for rehabilitation; and
- the general public

Vision

The vision of the Sports Centre is to be a vehicle to facilitate the overall development of Provincial Sport Organizations, their programs and athletes in multiple sports, at all ages through the access to high-quality facilities. Through this access, athletes can realize their athletic potential by sport specific training, and appropriate sports science services designed to maximize athletic performance. Furthermore, the Sports Centre is committed to maintaining the province's premier facilities for elite sporting events, positioning the province as a leading sport tourism destination that celebrates excellence and the continuous advancement of athletic performance.

Strategic Issues

In consideration of the mandate and financial resources of the Sports Centre, the Board will report on the strategic issues and objectives below, through its annual reports, for each year of this activity plan.

Strategic Issue 1: Advancing Sport Development

Advancing sport development in the province is achieved through the delivery of safe, high quality sport programs and the operation of modern, accessible facilities that support training, competition, and athlete progression. As the primary venues for provincial sport organizations, the Sport Centre's facilities strengthen the province's sport systems capacity, supports community and athlete wellbeing, and aligns with provincial government priorities to promote active lifestyles and sport participation.

Objective 2026-29

By March 31 of each year, the Newfoundland and Labrador Sports Centre Inc. will have provided safe, high-quality sport facilities and programs for Provincial Sports Organizations to support training, competition, and athlete progression.

2026-27 Indicators

- Hosted sporting activities and competitions for multiple Provincial Sports Organizations
- Undertook infrastructure review to ensure appropriate planning for future requirements
- At Fortis Canada Games Complex, leverage the high-profile new infrastructure to allow access for the community for healthy living activities

Strategic Issue 2: Accessible and Inclusive Program

Enhancing accessibility and inclusion for persons with disabilities and championing their representation in the sport community is essential to the Sports Centre. Expanding inclusive programs, accessible facilities, and supporting capacity will improve engagement, athlete development, and quality of life while advancing government commitment of equity for all persons with disabilities.

Objective 2026-29

By March 31 of each year, the Newfoundland and Labrador Sports Centre Inc. will have identified opportunities to provide engaging and inclusive programs for athletes with disabilities to champion their representation in the sport community.

2026-27 Indicators

- Engage with para-sport organizations to obtain guidance on increasing para-athlete intake and identifying potential athletes
- Publish the Newfoundland and Labrador Sports Centre Inc.'s 2027-29 Accessibility Plan
- Conduct building accessibility review and action changes to improve accessibility
- Increase para-athlete intakes into the annual sport science training program

