	Ma	arine Services Operations Ove	erview 2020-21 (April 1,	2020 - March 31	l, 2021)				
Service Summary						Cost Information			
Service	Vessel	Service/Vessel Ownership	# of Residents Served (2016 Census Population)	Total Annual Passengers	Total Annual Vehicles	Operating Cost*	Revenue	% Subsidization	Operating Cost per Resident
			Avalon						
Bell Island – Portugal Cove	Beaumont Hamel	GNL Owned/Operated	2,553	281,800	171,500	\$5,467,496	N/A	98.0%	\$9,114
Bell Island – Portugal Cove	Legionnaire	GNL Owned/Operated				\$6,427,559	\$280,567		
Bell Island – Portugal Cove	Flanders	GNL Owned/Operated				\$11,372,912	\$179,090		
		N	orth East Coast						
Fogo Island – Change Islands – Farewell	Veteran	GNL Owned/Operated	2,452	119,900	66,000	\$7,096,886	\$654,768	90.8%	\$2,894
St. Brendan's - Burnside	Grace Sparkes	GNL Owned/Operated	145	11,800	7,100	\$2,664,527	\$43,240	98.4%	\$18,376
Long Island – Pilley's Island	Hazel McIsaac	GNL Owned/Operated	239	23,300	14,800	\$2,770,512	\$69,524	97.5%	\$11,592
			South Coast						
Ramea – Grey River – Burgeo	Gallipoli	GNL Owned/Operated	447	11,700	5,800	\$3,424,982	\$112,057	96.7%	\$7,662
La Poile – Rose Blanche	Challenge One	Contractor Owned/Operated	87	2,900	N/A	\$1,383,430	\$22,486	98.4%	\$15,901
Francois - Grey River - Burgeo	Marine Voyager	Contractor Owned/Operated	193	2,800	N/A	\$1,696,692	\$40,156	97.6%	\$8,791
Gaultois – McCallum – Hermitage	Marine Eagle	Contractor Owned/Operated	209	5,800	N/A	\$1,573,687	\$28,050	98.2%	\$7,530
Rencontre East – Bay L'Argent – Pool's Cove	Terra Nova	Contractor Owned/Operated	139	4,900	N/A	\$1,627,483	\$25,795	98.4%	\$11,709
South East Bight – Petite Forte	Marine Coaster III	Contractor Owned/Operated	92	5,100	N/A	\$1,288,605	\$20,727	98.4%	\$14,007
			Labrador						
Charlottetown – Norman's Bay	Helicopter Service	Contractor Owned/Operated	25	N/A	N/A	\$284,940	N/A	N/A	\$11,398
St. Barbe – Blanc Sablon	Qajaq	Contractor Owned/Operated	N/A	63,800	36,200	\$14,730,215	\$2,105,457	85.7%	N/A
Black Tickle – Cartwright – Rigolet – Goose Bay – Makkovik – Postville – Hopedale – Natuashish - Nain	Kamutik	Contractor Owned/Operated	4,071	3,300	450	\$15,569,539	\$1,342,259	91.4%	\$3,824
			Swing Vessels						
Swing Vessel	Sound of Islay	GNL Owned/Operated	N/A	N/A	N/A	\$1,669,572	N/A	N/A	N/A
Total	N/A		10,652	537,100	301,400	\$79,049,037	\$4,924,176	93.77%	\$7,421